# **Exprivia**

# **Italy | Software & Computer Services**

Investment Research



## **Company Update**

Neutral			
from Accumulate			
Share price: EUR			1.04
closing price as of 04/04/2017			
Target price: EUR			1.00
from Target Price: EUR			0.81
Upside/Downside P	otenti	al ·	3.4%
Reuters/Bloomberg		XPR.N	II/XPR II
Market capitalisation (EUR	m)		54
Current N° of shares (m)			52
Free float			43%
Daily avg. no. trad. sh. 12 mth	1		89
Daily avg. trad. vol. 12 mth (m	1)	;	3,289.24
Price high/low 12 months	,	0.5	59 / 1.04
Abs Perfs 1/3/12 mths (%)		27.94/31.	18/31.51
Key financials (EUR)	12/15	12/16e	12/176
Sales (m)	145	142	151
EBITDA (m)	15	13	16
EBITDA margin	10.6%	9.0%	10.8%
EBIT (m)	10	8	11
EBIT margin	6.9%	5.5%	7.3%
Net Profit (adj.)(m)	5	3	Ę
ROCE	5.4%	4.2%	6.0%
Net debt/(cash) (m)	36	36	3′
Net Debt Equity	0.5	0.5	0.4
Net Debt/EBITDA	2.4	2.8	1.9
Int. cover(EBITDA/Fin.int)	6.6	4.2	7.4
EV/Sales	0.6	0.6	0.7
EV/EBITDA	6.1	6.8	6.2
EV/EBITDA (adj.)	6.1	6.8	6.2
EV/EBIT	9.3	11.2	9.1
P/E (adj.)	8.7	12.7	11.7
P/BV	0.5	0.5	0.7
OpFCF yield	-1.3%	15.8%	9.2%
Dividend yield	2.7%	2.1%	0.0%
EPS (adj.)	0.09	0.05	0.09
BVPS	1.43	1.46	1.55
DPS	0.03	0.02	0.00

#### Shareholders

Abaco Spa 49%; Merula Srl 5%; Data Management Spa 2%; Own Shares 1.83%:



## Analyst(s)

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# **Reason: Company Newsflow**

5 April 2017

### Serious ambitions, Fair Valuation

The publication of the full financial accounts and the STAR presentation provided more confidence on Exprivia's business perspectives. We increase our Target Price to EUR 1.0, based on DCF valuation. The stock price shot up in the past few days and the historical discount to the peer Reply has halved. We move our reco to Neutral. We continue to believe that the likely Italtel deal if well executed and cleverly engineered from a financial standpoint, will be a major catalyst for the stock, which could enter the radar screen of a wider parterre of investors.

- ✓ Trading conditions. FY 2016 results were broadly in line with our estimates on an underlying basis, excluding exceptional costs of EUR 1.3m included in EBITDA and related to the Italtel negotiations and a fiscal dispute. Indeed, with the publication of Q3 results, the company had warned that revenues would have been lower Y/Y and gross operating margin would have been around 10%. The first half was weak with 8% Y/Y revenue decline and -40% at the EBITDA level, while in H2 these figures came back to growth with +4% and +20% respectively, thanks to the full contribution of the acquired company ACS as well as improvements in the underlying business trends. ACS was consolidated since July 1, and generated in the 12 months EUR 8.8m revenues (+14% Y/Y) and EUR 1.89m EBITDA (-3%, 20.9% margin). Net income was better than expected thanks to lower fiscal charges. Net debt was broadly in line with estimates and down by EUR 5.2m in Q4.
- ✓ **Serious ambitions**. Exprivia has been growing in the past few years via M&A and organic development; the management has serious ambitions for further expansion, which were presented to the financial community in November 2015. In spite of the slow-down of 2016, the management confirms the expected organic growth in the next few years, which was set at 5% in 2017/18 and 10% in 2019/20. M&A should add further EUR 155m revenues by 2020, margin is expected to expand to above 12% from the current 10% (adjusted) level.
- ✓ Market perspectives: steady growth expected for 2017/18. Following a 1.4% decline in 2014 the Italian digital market was back to a modest growth in 2015; in 2016, while the GDP growth edged up by just 0.1pp to 0.9%, ICT accelerated to almost 2%. The forecasts by Assinform/Netconsulting published in July 2016 pointed to further improvements in the next couple of years, with +1.7% in 2017 and +2% in 2018. In March 2017, Assinform released the updated forecast only for 2017, which is some EUR 600m higher than the previous one, given the higher starting point in 2016 and a better growth outlook this year (+2.3%).
- Italtel deal should be finalized soon. The actual announcement of the deal has been delayed a few times and the last deadline has been set by the end of May 2017. Italtel is the main national player in communication products and services, generating EUR 440m revenues in FY 2016 with EUR 31m EBITDA. The deal would be highly strategic for XPR in terms of critical mass, technological capabilities, customer base and international projection. With this acquisition, XPR would exceed its 2020 EBITDA targets in a single step. The terms of the transaction are still unknown; rumors suggest a limited cash contribution by XPR based on a valuation of around EUR 200m.

Produced by:



# Latest results

FY 2016 results were broadly in line with our estimates on an underlying basis, excluding exceptional costs of EUR 1.3m included in EBITDA and related to the Italtel negotiations and a fiscal dispute. Indeed, with the publication of Q3 results, the company had warned that revenues would have been lower Y/Y and gross operating margin would have been around 10%. The first half was weak with 8% Y/Y revenue decline and -40% at the EBITDA level, while in H2 these figures came back to growth with +4% and +20% respectively, thanks to the full contribution of the acquired company ACS as well as improvements in the underlying business trends. ACS was consolidated since July 1, and generated in the 12 months EUR 8.8m revenues (+14% Y/Y) and EUR 1.89m EBITDA (-3%, 20.9% margin). Net income was better than expected thanks to lower fiscal charges. Net debt was broadly in line with our estimates and down by EUR 5.2m in the last quarter. The net debt/EBITDA was 2.8x on a reported basis, 2.5x on adjusted basis, vs. the bank covenants of 3.7x for 2016 (which decline to 2.0x 2017 onwards). Exprivia also due to the ongoing negotiation for the potentially onerous Italtel acquisition will not pay a dividend on FY 2016 results.

FY 2016 results (EUR m)

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	FY 2014	FY 2015	FY 2016e	FY 2016a	Y/Y
Total Turnover	147.2	144.8	141.1	141.8	-2.1%
EBITDA	14.45	15.31	14.1	12.8	-16.4%
Margin	9.8%	10.6%	10.0%	9.0%	-1.5%
EBIT	9.86	9.99	8.59	7.79	-22.0%
Margin	6.7%	6.9%	6.1%	5.5%	-1.4%
EBT	6.97	7.66	5.89	4.77	-37.8%
Net Income	3.50	4.51	2.37	2.82	-37.5%
Net Debt (Cash)	29.7	36.3	37.6	35.8	-1.4%

Source: Company data

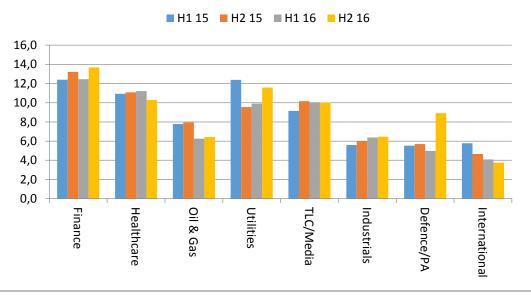
### By business line,

- <u>Banking and Finance</u> was still the largest in size with 19% of total revenues and closed with a modest positive performance of +2.1% broadly stable across the quarters. Exprivia said that the fast growing activity was finance with +8%, factoring was up by 2%, while "credit solutions" was down by 6.7% (-10% in H1, Q4 reversing to +33%).
- The <u>Utilities segment</u> (15.7% of total revenues) suffered a double-digit decline for six quarters until June 2016 (-20% Y/Y) in H1, followed by a strong rebound (+20%) in the second half of last year. The 2016 performance was mainly due to the delays in the implementation of a BPO (Business Process Outsourcing) contract which started contributing in Q4 (+EUR 1m Y/Y) while on a full-year basis it explained EUR 1.2m lower revenues. The other activities in this vertical grew by 5%.
- The Oil and Gas segment (9.3%) was growing double-digit in 2014 (+14%) and for most of 2015, until the fourth quarter where the trend reversed to -6%. In H1 2016, the top-line was down by around 20% following the slump in commodity prices and subsequent investment cuts by the industry players. XPR had said that at the end of the second quarter 2016 it had acquired certain multi-year contracts which would have contributed to group revenues starting from October 2016. In Q4 the revenue trend improved by almost 4pp sequentially but remained deeply negative with -16% Y/Y. The company stressed the fact that it has not lost its competitive position; on the contrary it had expanded its business scope.
- The <u>Industry segment</u> (9.4%) kept growing in 2016, with +14% in H1 and +8% in H2, reflecting the positive investment trend of the reference sector (driven by macro-recovery and technological innovation) and the revamped offer of software vendors, including the Hana platform (SAP), mobile and analytics which complement the traditional ERP and CRM solutions provided by XPR.



- The <u>Tlc/Media segment</u> was boosted by the acquisition of Ausystem in April 2014, and grew by above 33% Y/Y in H2 2015 in organic terms. In H1 2016, the segment kept a 10% growth in spite of a flattish market while in H2 it was slightly down (-1.5%).
- The <u>Healthcare segment</u> represents along with utilities the second-largest contributor to group revenues (15.7%) and showed an erratic trend in the past few years and quarters; the FY 2014 reversed three years of double-digit revenue decline with a +7%, while FY 2015 was down by almost 10%. XPR said that a key client, the Puglia region, internalized part of the outsourced booking activities while an important tender in the Marche region had been delayed. Q1 2016 revenues stabilized while Q2 was up by 6% as some new works acquired at the end of last year have been initiated. Exprivia said that some important order were acquired in H2 2016 however the contribution was not yet visible at the top-line which was down by 7% in period.
- The <u>Aerospace</u> segment doubled Y/Y to EUR 6.6m and now accounts for c 5% of revenues (>7% pro-forma) thanks to the acquisition of ACS (satellite systems). The market trend was still weak due to investment cuts reviews of the main organizations.
- The <u>Public Sector</u> was down almost 10%, as both the central PA (EUR 4.7m), is implementing a "spending review" and local PA (EUR 2.6m) is not investing.
- The International segment (5.7%) continued in a severe downward trend, with -25% in FY 2016 following a -18% in FY 2015. The revenue drop was concentrated in Spain (-55% to EUR 2.3m) and Mexico (-26% to EUR 3.2m) while in Brazil the business was almost stable (EUR 1.3m) and the new offices in Shanghai contributed EUR 1.4m.

Exprivia 2015/16 results: revenues by segment (EUR m)



Source: Company Data

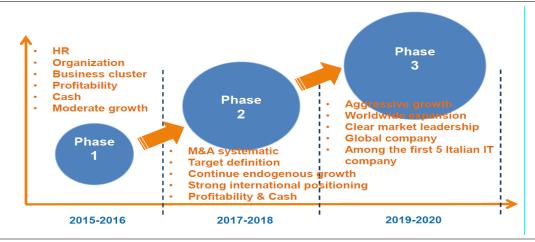




# **Business plan targets**

In November 2015, Exprivia presented its 2015/2020 industrial plan, which consists of three two-year phases; the first step, which is currently ongoing, is based on management actions to streamline the corporate structure, strengthen the balance sheet and improve profitability and cash generation. Growth should be reinstated in "phase 2" also on the back of "selective M&A", likely in the already covered geographies. The 2020 ambitions should push Exprivia among the Italian top-5 (it was number 21 in FY 2014 according to Data Manager) and project the group to a worldwide presence.





Source: Company Presentation/Star Conference March 2015

#### The quantitative framework includes:

- Revenue ambition EUR 360m in FY 2020. Exprivia expects organic growth to accelerate throughout the three phases, from 2% to 5% to 10%, contributing around EUR 58m from the FY 2014 level (EUR 147m). The M&A should add further EUR 155m in six years. Note that the plan was prepared before the ACS acquisition, which should have contributed above EUR 10m revenue on a 12m basis.
- EBITDA ambition EUR 44m, implying 12% margin vs. the 9.8% of FY 2014. This target includes the contribution of new M&A, while the "as is" profitability should achieve 13.3% at the end of the forecast period. These new targets are more conservative than the previous 5-year plan which entailed a 15% margin (more in line with the 2008/10 performance) while they are more in line with the actual profitability of 2011. The organic improvements are driven by 1/1.5pp increase in gross profit (in spite of incentives plan) and operating leverage, as SG&A will be flat in 2015/16 and growing less than revenues (75%) in 2017/20.
- Capex EUR 1.5/1.7m pa (1% capital intensity with the current business perimeter). This capex is related to just intangible assets, especially in the finance and medical areas.
- Net Financial Position: 2 times EBITDA by the end of FY 2015 and improving going forward, keeping DSO at 175 throughout the period and NWC/sales below 20% (18% at the end of 2014) starting from 2017. The dividend policy is not specified; Exprivia has historically paid out 40% of its net income, with EUR 1.5m cash payment in the calendar year 2015, down to 21% and EUR 1.1m respectively in 2016. Exprivia is not paying a dividend out of FY 2016 results.



#### **Plan Update**

In the Star Presentation held on March 22, the management commented on the actual performance of the past couple of years, which fell below the original expectations. Indeed, the top-line was slightly negative in both FY 2015 and FY 2016, in spite of the ACS acquisition in the latter, while the EBITDA margins were 0.6pp and 1.2pp (on adjusted basis) below the targets respectively.

The management referred to a "very difficult first couple of years" which were characterized by significant delays in the BPO activities (recently solved with the acquisition of the Almaviva contract) and in the healthcare segment as well as by the spending cuts in the oil & gas industry. The long discussions over Italtel have also taken significant management time and focus and have also directly affected the strategy abroad, Exprivia said that the international operations have been cooled down pending a combination with the foreign activities of Italtel (which generate c EUR 200m revenues). The combination with Italtel would obviously allow Exprivia to exceed its target size in one step.

In any case, Exprivia said that it confirms in principle its 2017 targets on a stand-alone basis, which include c 5% organic growth, based on the positive outlook of the IT market (see later paragraph) and on the recovery in the activities which were delayed last year.

The management showed a list of activities currently ongoing which involve several industries (financial, industrial, oil and gas, healthcare, telecommunications) and technologies/applications (human resource management, SAP, digital marketing, big data).

### Exprivia: main projects ongoing

- HRM processes digitalization and Health and Security web-based solutions for workers protection in risk working areas for a major Italian energy company
- Digital marketing and Digital Communication solutions for a big Gas&Electricity provider
- Big Data Ingestion solutions for big Italian banks
- New generation network (NGN) evolution for the major Italian Telco operators
- SAP Mobile, SAP PLM projects for SMEs and Large Enterprises in several industrial sectors
- Air Traffic management solutions
- · Ground Segments for Sentinel-3 Satellite Program
- On board instruments monitoring for European satellite Earthcare
- RIS-PACS systems for a major national public health-insurance company and several public and private hospitals and healthcare organizations



Source: Company Presentation/Star Conference March 2017

In <u>Finance</u>, Exprivia mentioned the acquisition of new clients and an increasing pipeline, along with the expected growth in the sector's expenditures. In the utilities segment, growth will be driven by the BPO contracts acquired in Q1 2016, worth some EUR 60m in three years vs. just EUR 6m generated in 2016 (and compared to EUR 16m other activities). In <u>Oil & Gas</u>, Exprivia disclosed a backlog for 2017/18 in excess of EUR 15m, which covers 118% of last year's revenues. In the <u>Industry</u> segment, Exprivia sees positive perspectives especially coming from SAP with the implementation of Hana and the migration to the cloud. In <u>Telecoms</u>, the main driver will be Next Generation Networks, which are being deployed by the incumbent, Enel Open Fibre and other alternative operators (Fastweb). In <u>Healthcare</u>, Exprivia has acquired in H2 new contracts for 2017/19 worth EUR 16.8, which represent 78% of last year's revenues. In the PA market, Exprivia acquired new contracts with INAIL and the MEF, which should start generating revenues in Q2 2017.



# Market trends

#### Italian ICT market accelerated in 2016

Following a 1.4% decline in 2014 the Italian digital market was back to a modest growth in 2015; all the sub-segments improved and most of them turned positive. In 2016, while the GDP growth edged up by just 0.1pp to 0.9%, ICT accelerated to close to 2%, and outperformed the Assinform expectations (+1.3% as per October 2016, which had been actually revised down from original +1.5%). Since H1 was already growing at +2% Y/Y, we assume Assinform was expecting in the final part of the year a significant slow-down which did not actually materialize. The only negative performance in 2016 was once again related to tlc services, which however further improved and are now close to stability. The highest growth is in digital content / advertising, while software kept a healthy growth close to 5%.

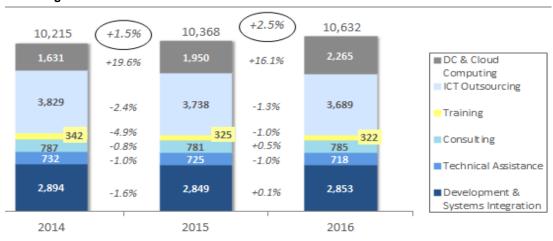
# Italian digital market 2014/2016



Source: Assinform presentation March 2017

ICT services also accelerated, to +2.5% (still, below the original expectation of +2.8%) with all the increase related to the Cloud, up by 16% (+EUR 315m), following +20% in 2015. On the other hand, all the "on-premises" activities (see below) were still down in 2016 (-0.6%), although improving vs. the previous year's trends (-1.9%). Software revenues were also driven by the Cloud (+25.7% in 2016, vs. +30.8% the previous year) which now accounts for 16% of the total, while "on premises" SW grew by just 1.5% Y/Y (from +1.9%).

### Italian digital market 2014/2016



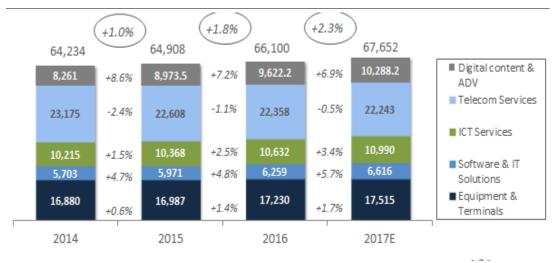
Source: Assinform presentation March 2017



#### Modest but steady growth should continue in 2017/18

The recent forecasts by Assinform/Netconsulting published in July 2016 pointed to further improvements the Italian digital market in the next couple of years, with +1.7% in 2017 and +2% in 2018. The telecom sector was expected to stabilize in 2018, SW and IT services to improve by 0.4pp and 0.6pp respectively in the two years, while digital content/advertising should slow-down to below 5% growth in 2018. In March 2017, Assinform released the updated forecast only for 2017, which is some EUR 600m higher than the previous one, given the higher starting point in 2016 and a better growth outlook this year. We note that the forecast for ICT services was kept basically unchanged (from +3.5% to +3.4%) while all the other segments have been upgraded.

# Italian Digital market 2014/2017e



Source: Assinform/Netconsulting July 2016

Sirmi provides a different breakdown of the market, which excludes telecom services and equipment, a narrower perimeter of software (which excludes IT solutions) and a distinction between project and management services. The outlook is more conservative with below 1% growth in 2017 and a similar rate the following year. Cloud services basically explain all of the market increase with >20% growth each year. Software stand-alone will not grow, while management services should keep a growth rate in excess of 3%.

Italian IT Market 2015/2018e

	2013	2014	Y/Y	2015	Y/Y	2016	Y/Y	2017E	Y/Y	2018E	Y/Y
HW	6,593	6,427	-2.5%	5,886	-8.4%	5,920	0.6%	5,970	0.8%	6,025	0.9%
SW	3,951	3,881	-1.8%	3,857	-0.6%	3,841	-0.4%	3,823	-0.5%	3,808	-0.4%
Project Services	3,711	3,557	-4.1%	3,475	-2.3%	3,423	-1.5%	3,380	-1.3%	3,348	-0.9%
Management Svcs	4,764	4,751	-0.3%	4,970	4.6%	5,130	3.2%	5,299	3.3%	5,466	3.2%
Total market	19,019	18,616	-2.1%	18,188	-2.3%	18,314	0.7%	18,472	0.9%	18,647	0.9%
o/w Cloud	789	954	20.9%	1,228	28.7%	1,480	20.5%	1,811	22.4%	2,224	22.8%
% Cloud	4.1%	5.1%	1.0%	6.8%	1.6%	8.1%	1.3%	9.8%	1.7%	11.9%	2.1%

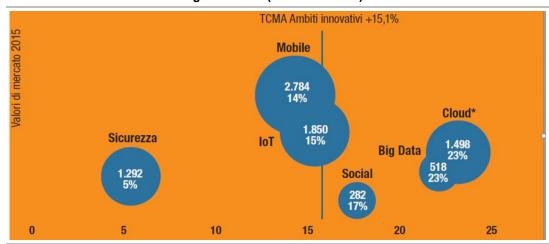
Source: Sirmi





The main drivers "digital enablers" will be the Cloud, big data, "Internet of Things" - IOT, as the Italian corporate sector is building the digital infrastructure to realize the "Industry 4.0" paradigm. The reported growth in 2016 was +24.2% for big data, +23% for cloud, +14.3% for IoT, +13.1% for mobile business and +11.1% for cybersecurity.

#### Innovative trends in the Italian digital market (2015/18e CAGR)

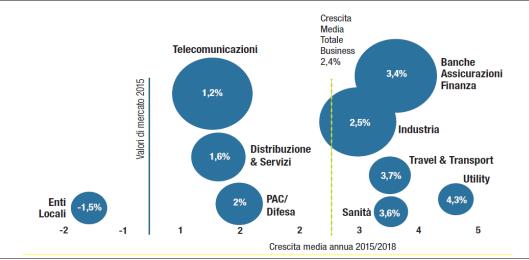


Source: Assinform/Netconsulting July 2016

These digital drivers have also different adoption rates across industries, with banks/finance and telecoms clearly more receptive to new technological developments, the manufacturing segment most interested to Cloud and Mobile and the PA definitely beyond the curve.

In quantitative terms and on a three-year basis, Netconsulting sees the financial segment (already the largest with close 30% of total IT investments) growing by +3.4% CAGR, slightly below utilities, transportation and healthcare. The manufacturing segment (18% of the total) is also expected to growth nicely with +2.5% pa, while Telecoms are seen increasing at a modest 1.2% CAGR, probably due to the current higher adoption rates.

### Italian digital market: growth by industry segment



Source: Assinform/Netconsulting July 2016



# Valuation/Conclusions

The publication of the full financial accounts and the STAR presentation provided more confidence on Exprivia's business perspectives; the BPO activities should now be up and running and the pipeline in the other verticals looks interesting, from the management commentary. We would also expect the international business to stabilize soon. The reported growth will be also supported by the 12m consolidation of ACS, which should provide some EUR 4m to the top-line, with higher-than-average (>20%) EBITDA margin. We increase our estimates by 3.5% on average in 2017/2019 EBITDA.

We increase our Target Price to EUR 1.0, based on DCF valuation. We move our recommendation to Neutral. The stock price, on March 30 stood exactly at the same level of 12 months before, having lost 25% of its value in the 8 months to December 1, 2016 and recovering one third in the following month. The double-digit surge of the past few days leaves very little upside potential on our fundamental valuation, ceteris paribus. On a relative basis, Exprivia reduced its discount from the "local champion" Reply from almost 50% to around 26% on EV/EBITDA 2017e. We continue to believe that the likely <a href="Italtel deal">Italtel deal</a> if well executed and cleverly engineered from a financial standpoint, will be a major catalyst for the stock, which could enter the radar screen of a wider parterre of investors.

# DCF analysis

Our analysis is based on the following assumptions: A) Detail forecast period for the five years to 2021 (roll-over by one year). Terminal EBITDA margin at 11.5%, conservatively lower than the 12%-plus long-term target. B) Terminal growth (g): 1/2.0%, o/w 1% real growth, 1% expected long-term inflation rate. C) WACC of 9% (it was lowered from 9.5% in June 2015). We consider the lower company-specific financial risk and the better credit market conditions. We assume in any case a leveraged terminal capital structure, which will provide a fiscal benefit, in presence of recurring positive profit. D) Normative tax rate of 40%.

Exprivia DCF valuation: sensitivity to WACC and terminal growth rate

WACC	Perpetual growth rate (g)									
WACC	0.0%	0.5%	1.0%	1.5%	2.0%	2.5%	3.0%			
7.5%	1.07	1.18	1.31	1.46	1.63	1.84	2.09			
8.0%	0.95	1.04	1.15	1.28	1.42	1.59	1.80			
8.5%	0.84	0.92	1.02	1.12	1.24	1.39	1.55			
9.0%	0.75	0.82	0.90	0.99	1.09	1.21	1.35			
9.5%	0.66	0.72	0.79	0.87	0.96	1.06	1.18			
10.0%	0.58	0.64	0.70	0.77	0.85	0.94	1.04			
10.5%	0.52	0.56	0.62	0.68	0.75	0.82	0.91			

Exprivia DCF valuation: sensitivity to WACC and Normalised EBITDA Margin

WACC	Normalised EBITDA Margin									
WACC	10.0%	10.5%	11.0%	11.5%	12.0%	12.5%	13.0%			
7.5%	0.89	0.99	1.10	1.20	1.30	1.40	1.50			
8.0%	0.83	0.93	1.03	1.12	1.22	1.31	1.41			
8.5%	0.78	0.87	0.96	1.05	1.14	1.24	1.33			
9.0%	0.73	0.81	0.90	0.99	1.08	1.16	1.25			
9.5%	0.68	0.76	0.84	0.93	1.01	1.10	1.18			
10.0%	0.63	0.71	0.79	0.87	0.95	1.03	1.11			
10.5%	0.59	0.67	0.74	0.82	0.90	0.97	1.05			

Source: Banca Akros estimates



# A transformational deal: Italtel acquisition

In August 2016, Exprivia stated in a press release that it made a non-binding offer to acquire a control stake, up to 100%, of Italtel. Exprivia signed an exclusivity period which involves the presentation of a binding offer by September 30, 2016. The two companies have been negotiating since the beginning of last year; indeed the first interest was announced by XPR in January 2016. The actual announcement of the deal has been delayed a few times and the last deadline has been set by the end of May 2017.

Italtel is the main national player in communication products and services, with EUR 470/480m estimated revenues in FY 2016. The deal would be highly strategic for XPR in terms of critical mass, technological capabilities, customer base and international projection. XPR would basically achieve or exceed its 2020 targets in terms of EBITDA in a single step. The terms of the transaction are still unknown; press rumours suggested a limited cash contribution by Exprivia and independent management of the two companies.

See our June 2016 report for a detailed commentary on Italtel.

Italtel: FY 2010/2015 financials

	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Revenues	422	405	331	374	400	441
O/w TI	133	113	89.6	108	134	130
O/w Other OLO	88.8	71.4	58.8	51.3	37.2	41.1
O/w Enterprise/PA	60.4	65.0	45.0	59.1	54.3	71.9
O/w International	140	156	138	156	175	198
EBITDA adj	Na	na	10.8	32.6	33.8	31.3
Margin	Nm	nm	3.3%	8.7%	8.4%	7.1%
EBITDA rep	50.5	51.2	33.4	11.6	23.2	30.2
Margin	12.0%	12.6%	10.1%	3.1%	5.8%	6.8%
EBIT	7.1	-120	1.52	-14.2	0.64	10.4
Net result	-13.5	-145	-12.2	-32.7	-15.1	-18.8
Capex	-27.1	-28.1	-23.6	-19.3	-16.5	-18.3
Net Debt	230	290	266	182	183	173
Personnel	1,867	1,806	1,720	1,628	1,334	1,366

Source: Company data, Banca Akros estimates

We have argued since the first rumours that the deal would have a strong strategic and industrial sense, in that:

- a) <u>Critical mass</u>. The combined group will have c EUR 600m aggregated revenues, tripling the size of Exprivia and projecting it among the top ten of Italian ICT companies. Exprivia would also surpass with one move the 2020 target of EUR 360m revenue and reach or surpass the EBITDA target (EUR 44m). A large employee base with 2,097 units at Exprivia and 1,366 at ITT.
- b) Technological capabilities. Italtel is focussed on Next Generation Networks and is moving more and more towards the software components of cloud, virtualization (SDN), Internet of Things and Cybersecurity and services such as system integration. XPR has a presence in this segment with the former Ausystem (250 employees) and covers network integration and transformation. The knowledge and expertise developed in the different verticals can also be used to make Italtel's performance more effective in the enterprise segment (16% of ITT revenues). In this regard, the two companies had already announced a commercial partnership back in May 2015.
- c) <u>Business Mix</u>. The combination of XPR and Italtel would have a varied business mix among the verticals of telecoms (pro-forma two thirds of combined revenues), finance, manufacturing, utilities, Healthcare and Public Administration. The weight of TI would be just above 22% (vs. 30% of Italtel stand-alone). We also note that the software and services component of the two companies are broadly comparable, as Italtel sells EUR 0.2bn of Cisco components annually (Exprivia's HW sales is 2% of the total).



d) International projection. Italtel has strengthened its international business to around EUR 200m revenues (+13% Y/Y, 45% of the total) of which 70% in the LatAm region, generated through 260 employees abroad. XPR is mainly covering the LatAm area, where it is trying to reverse a declining revenue trend.

#### The structure of the deal

To date, Exprivia has not disclosed any financial detail on the deal; in April 2016 the company obtained a seven-year, EUR 25m bank loan, however this was used to lengthen the debt's duration and reduce the financial cost. Exprivia's gross cash position actually increased by just EUR 5.5m in the last year, to EUR 12.5m at the end of December. Among the covenants, XPR commits to a pay-out below 25% of net income, keep annual capex below EUR 3.6/4.2m and the leverage below 2x Debt/EBITDA until Dec 2022.

These covenants imply that Exprivia will have to engineer a clever financial structure to accommodate the deal; also the absence of competing bids and the peculiar situation of the company (just out of distress but still highly leveraged) suggest that the price tag would not be too onerous. We had initially pencilled a valuation (Enterprise Value) of EUR200/220m based on a 5/5.5x EV/EBITDA ratio (FY 2015).

An article on La Repubblica published in July 2016 illustrated a potential deal structure, which would include:

- a) A NewCo would be created by Exprivia and Cisco to acquire a 100% of Italtel.
- b) Exprivia and the NewCo would be managed independently with Italtel CEO Mr Pileri keeping his role.
- c) The NewCo would be recapitalized with Exprivia and Cisco injecting EUR 25m and EUR 6m equity respectively; Cisco would also provide EUR 12m in debt instruments. The banks should convert further EUR 35m credits into other "participative instruments" maturing in 7 years.
- d) The final shareholders structure would include Exprivia with 81%, Cisco with 19%.
- e) The target leverage should be below 3x debt/EBITDA. We imagine that, 8 months from the publication of this article, the terms have now changed.

Based on the above assumptions, the enterprise value of ITT would be broadly in line with our guesstimate at just above EUR 200m including the EUR 173m net debt position at the end of December 2015. The cash outlay for Exprivia would be sustainable; however the Italtel debt would burden the balance sheet unless a different financial structure is set-up.





Exprivia :	Summary 1	tables
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Exprivia : Summary tables						
PROFIT & LOSS (EURm)	12/2013	12/2014	12/2015	12/2016e	12/2017e	12/2018e
Sales	131	147	145	142	151	157
Cost of Sales & Operating Costs	-118	-133	-130	-129	-134	-140
Non Recurrent Expenses/Income	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA	13.1	14.5	15.3	12.8	16.2	17.3
EBITDA (adj.)*	13.1	14.5	15.3	12.8	16.2	17.3
Depreciation	-3.9	-3.9	-4.3	-4.4	-4.6	-5.2
EBITA	9.2	10.5	11.0	8.4	11.6	12.1
EBITA (adj)*	9.2	10.5	11.0	8.4	11.6	12.1
Amortisations and Write Downs	-0.5	-0.7	-1.0	-0.6	-0.6	-0.6
EBIT	8.7	9.9	10.0	7.8	11.0	11.5
EBIT (adj.)*	8.7	9.9	10.0	7.8	11.0	11.5
Net Financial Interest	-2.7	-2.9	-2.3	-3.0	-2.2	-1.8
Other Financials	0.0	0.0	0.0	0.0	0.0	0.0
Associates	0.0	0.0	0.0	0.0	0.0	0.0
Other Non Recurrent Items	0.0	0.0	0.0	0.0	0.0	0.0
Earnings Before Tax (EBT)	6.0	7.0	7.7	4.8	8.8	9.7
Tax	-3.2	-3.9	-3.1	-1.9	-4.2	-4.5
Tax rate	52.7%	56.4%	40.0%	40.5%	48.0%	46.5%
	0.0	0.0			0.0	
Discontinued Operations			0.0	0.0		0.0
Minorities	-0.4	0.5	-0.1	0.0	0.0	0.0
Net Profit (reported)	2.4	3.5	4.5	2.8	4.6	5.2
Net Profit (adj.)	2.4	3.5	4.5	2.8	4.6	5.2
CASH FLOW (EURm)	12/2013	12/2014	12/2015	12/2016e	12/2017e	12/2018e
Cash Flow from Operations before change in NWC	7.3	7.6	9.9	7.8	9.8	11.0
Change in Net Working Capital	5.1	3.2	-4.1	8.8	-1.4	-1.7
Cash Flow from Operations	12.3	10.8	5.8	16.7	8.4	9.3
Capex	-4.9	-8.1	-6.3	-11.0	-3.5	-2.5
Net Financial Investments	0.0	0.0	0.0	0.0	0.0	0.0
Free Cash Flow	7.4	2.7	-0.5	5.7	4.9	6.8
Dividends	0.0	0.0	-1.5	-1.1	0.0	-1.1
Other (incl. Capital Increase & share buy backs)	-0.8	4.9	-4.6	-4.1	0.0	-0.1
Change in Net Debt	6.6	7.6	-6.5	0.5	4.9	5.6
NOPLAT	5.2	5.9	6.3	4.9	6.9	7.3
NOPLAT						
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)	12/2013	12/2014	12/2015	12/2016e	12/2017e	12/2018e
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets	<b>12/2013</b> 13.1	<b>12/2014</b> 17.3	<b>12/2015</b> 13.8	<b>12/2016e</b> 16.0	<b>12/2017e</b> 14.9	<b>12/2018e</b> 12.2
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets  Net Intangible Assets (incl.Goodwill)	<b>12/2013</b> 13.1 74.3	<b>12/2014</b> 17.3 72.3	<b>12/2015</b> 13.8 72.3	<b>12/2016e</b> 16.0 79.0	<b>12/2017e</b> 14.9 79.0	<b>12/2018e</b> 12.2 79.0
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets  Net Intangible Assets (incl.Goodwill)  Net Financial Assets & Other	<b>12/2013</b> 13.1 74.3 4.3	<b>12/2014</b> 17.3 72.3 2.1	<b>12/2015</b> 13.8 72.3 5.0	<b>12/2016e</b> 16.0 79.0 7.7	<b>12/2017e</b> 14.9 79.0 7.7	<b>12/2018e</b> 12.2 79.0 7.7
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets  Net Intangible Assets (incl.Goodwill)  Net Financial Assets & Other  Total Fixed Assets	12/2013 13.1 74.3 4.3 91.7	12/2014 17.3 72.3 2.1 91.7	12/2015 13.8 72.3 5.0 91.1	<b>12/2016e</b> 16.0 79.0 7.7 <b>103</b>	<b>12/2017e</b> 14.9 79.0 7.7 <b>102</b>	12/2018e 12.2 79.0 7.7 99.0
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets  Net Intangible Assets (incl.Goodwill)  Net Financial Assets & Other  Total Fixed Assets  Inventories	12/2013 13.1 74.3 4.3 91.7 0.2	12/2014 17.3 72.3 2.1 91.7 0.1	12/2015 13.8 72.3 5.0 91.1 0.1	12/2016e 16.0 79.0 7.7 103 1.0	12/2017e 14.9 79.0 7.7 102 1.1	12/2018e 12.2 79.0 7.7 99.0 1.1
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets  Net Intangible Assets (incl.Goodwill)  Net Financial Assets & Other  Total Fixed Assets  Inventories  Trade receivables	12/2013 13.1 74.3 4.3 91.7 0.2 56.2	12/2014 17.3 72.3 2.1 91.7 0.1 62.3	12/2015 13.8 72.3 5.0 91.1 0.1 58.1	12/2016e 16.0 79.0 7.7 103 1.0 59.4	12/2017e 14.9 79.0 7.7 102 1.1 63.2	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets  Net Intangible Assets (incl.Goodwill)  Net Financial Assets & Other  Total Fixed Assets  Inventories  Trade receivables  Other current assets	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-)	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4
BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4
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NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term Liabilities Short term interest bearing debt	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6
BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term Liabilities Short term interest bearing debt Trade payables	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9 17.1	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term Liabilities Short term interest bearing debt Trade payables Other current liabilities	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5 36.1	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5 36.7	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9 17.1 32.9	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8 40.9	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7 19.9 43.3	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6 44.8
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Liabilities and Shareholders' Equity	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5 36.1 92.7 185	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5 36.7 90.4 189	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9 17.1 32.9 85.9 178	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8 40.9 83.4 196	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7 19.9 43.3 84.9 201	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6 44.8 85.1 204
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Current Liabilities	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5 36.1 92.7	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5 36.7 90.4	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9 17.1 32.9 85.9	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8 40.9 83.4	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7 19.9 43.3 84.9	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6 44.8 85.1
NOPLAT  BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term Liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current Liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5 36.1 92.7 185 121 29.1	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5 36.7 90.4 189 118 25.9	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9 17.1 32.9 85.9 178 121 30.0	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8 40.9 83.4 196 124 21.2	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7 19.9 43.3 84.9 201 124 22.6	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6 44.8 85.1 204 123 24.3
BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Irade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term Liabilities Short term interest bearing debt Trade payables Other current Liabilities Total Current Liabilities Total Lurent Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital  GROWTH & MARGINS	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5 36.1 92.7 185 121 29.1	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5 36.7 90.4 189 118 25.9	12/2015  13.8  72.3  5.0  91.1  0.1  58.1  21.8  -7.0  87.1  178  74.2  0.8  75.0  7.5  9.2  0.6  17.3  35.9  17.1  32.9  85.9  178  121  30.0	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8 40.9 83.4 196 124 21.2	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7 19.9 43.3 84.9 201 124 22.6	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6 44.8 85.1 204 123 24.3
BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital  GROWTH & MARGINS Sales growth	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5 36.1 92.7 185 121 29.1	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5 36.7 90.4 189 118 25.9	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9 17.1 32.9 85.9 178 121 30.0	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8 40.9 83.4 196 124 21.2 12/2016e -2.1%	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7 19.9 43.3 84.9 201 124 22.6	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6 44.8 85.1 204 123 24.3
BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital  GROWTH & MARGINS Sales growth EBITDA (adj.)* growth	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5 36.1 92.7 185 121 29.1 12/2013 -1.0% 5.6%	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5 36.7 90.4 189 118 25.9	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9 17.1 32.9 85.9 178 121 30.0	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8 40.9 83.4 196 124 21.2 12/2016e -2.1% -16.4%	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7 19.9 43.3 84.9 201 124 22.6  12/2017e 6.2% 26.9%	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6 44.8 85.1 204 123 24.3 12/2018e 4.5% 6.7%
BALANCE SHEET & OTHER ITEMS (EURm)  Net Tangible Assets Net Intangible Assets (incl.Goodwill) Net Financial Assets & Other  Total Fixed Assets Inventories Trade receivables Other current assets Cash (-) Total Current Assets Total Assets Shareholders Equity Minority Total Equity Long term interest bearing debt Provisions Other long term liabilities Total Long Term Liabilities Short term interest bearing debt Trade payables Other current liabilities Total Current Liabilities Total Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital  GROWTH & MARGINS Sales growth	12/2013 13.1 74.3 4.3 91.7 0.2 56.2 29.3 -7.3 93.0 185 71.2 1.9 73.1 8.5 8.7 1.6 18.8 36.1 20.5 36.1 92.7 185 121 29.1	12/2014 17.3 72.3 2.1 91.7 0.1 62.3 22.7 -12.5 97.6 189 74.6 1.6 76.2 11.0 10.2 1.4 22.6 31.2 22.5 36.7 90.4 189 118 25.9	12/2015 13.8 72.3 5.0 91.1 0.1 58.1 21.8 -7.0 87.1 178 74.2 0.8 75.0 7.5 9.2 0.6 17.3 35.9 17.1 32.9 85.9 178 121 30.0	12/2016e 16.0 79.0 7.7 103 1.0 59.4 20.5 -12.5 93.4 196 75.7 1.0 76.7 24.6 10.4 1.1 36.1 23.7 18.8 40.9 83.4 196 124 21.2 12/2016e -2.1%	12/2017e 14.9 79.0 7.7 102 1.1 63.2 21.5 -13.5 99.3 201 80.3 1.0 81.3 22.6 10.9 1.1 34.7 21.7 19.9 43.3 84.9 201 124 22.6	12/2018e 12.2 79.0 7.7 99.0 1.1 66.3 22.3 -14.8 105 204 84.4 1.0 85.4 20.4 11.4 1.2 33.0 19.6 20.6 44.8 85.1 204 123 24.3





Exprivia	:	Summary	tab	les
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GROWTH & MARGINS	12/2013	12/2014	12/2015	12/2016e	12/2017e	12/2018e
Net Profit growth	12.3%	44.8%	28.9%	-37.5%	62.0%	13.4%
EPS adj. growth	12.3%	44.8%	28.9%	-37.5%	62.0%	13.4%
DPS adj. growth	n.m.		n.m.	-23.9%	n.m.	n.m.
EBITDA (adj)* margin	10.0%	9.8%	10.6%	9.0%	10.8%	11.0%
EBITA (adj)* margin	7.0%	7.1%	7.6%	5.9%	7.7%	7.7%
EBIT (adj)* margin	6.6%	6.7%	6.9%	5.5%	7.3%	7.3%
RATIOS	12/2013	12/2014	12/2015	12/2016e	12/2017e	12/2018e
Net Debt/Equity	0.5	0.4	0.5	0.5	0.4	0.3
Net Debt/EBITDA	2.9	2.1	2.4	2.8	1.9	1.5
Interest cover (EBITDA/Fin.interest)	4.9	5.0	6.6	4.2	7.4	9.6
Capex/D&A	110.9%	176.8%	118.5%	219.9%	67.0%	43.0%
Capex/Sales	3.7%	5.5%	4.4%	7.8%	2.3%	1.6%
NWC/Sales	22.2%	17.6%	20.7%	15.0%	15.0%	15.4%
ROE (average)	3.5%	4.8%	6.1%	3.8%	5.9%	6.3%
ROCE (adj.)	4.5%	5.1%	5.4%	4.2%	6.0%	6.3%
WACC	8.6%	8.6%	8.6%	8.6%	8.6%	8.6%
ROCE (adj.)/WACC	0.5	0.6	0.6	0.5	0.7	0.7
PER SHARE DATA (EUR)***	12/2013	12/2014	12/2015	12/2016e	12/2017e	12/2018e
Average diluted number of shares	51.9	51.9	51.9	51.9	51.9	51.9
EPS (reported)	0.05	0.07	0.09	0.05	0.09	0.10
EPS (adj.)	0.05	0.07	0.09	0.05	0.09	0.10
BVPS	1.37	1.44	1.43	1.46	1.55	1.63
DPS	0.00	0.00	0.03	0.02	0.00	0.02
VALUATION	12/2013	12/2014	12/2015	12/2016e	12/2017e	12/2018e
EV/Sales	0.8	0.6	0.6	0.6	0.7	0.6
EV/EBITDA	7.6	6.2	6.1	6.8	6.2	5.5
EV/EBITDA (adj.)*	7.6	6.2	6.1	6.8	6.2	5.5
EV/EBITA	10.9	8.5	8.5	10.4	8.7	7.9
EV/EBITA (adj.)*	10.9	8.5	8.5	10.4	8.7	7.9
EV/EBIT	11.5	9.1	9.3	11.2	9.1	8.3
EV/EBIT (adj.)*	11.5	9.1	9.3	11.2	9.1	8.3
P/E (adj.)	17.8	10.6	8.7	12.7	11.7	10.4
P/BV	0.6	0.5	0.5	0.5	0.7	0.6
Total Yield Ratio	0.0%	3.9%	2.1%	0.0%	2.1%	2.4%
EV/CE	0.9	8.0	8.0	0.8	0.9	0.8
OpFCF yield	17.3%	7.4%	-1.3%	15.8%	9.2%	12.7%
OpFCF/EV	7.4%	3.0%	-0.5%	6.5%	4.9%	7.2%
Payout ratio	0.0%	0.0%	32.2%	39.1%	0.0%	22.0%
Dividend yield (gross)	0.0%	0.0%	2.7%	2.1%	0.0%	2.1%
EV AND MKT CAP (EURm)	12/2013	12/2014	12/2015	12/2016e	12/2017e	12/2018e
Price** (EUR)	0.83	0.71	0.76	0.69	1.04	1.04
Outstanding number of shares for main stock	51.9	51.9	51.9	51.9	51.9	51.9
Total Market Cap	43	37	39	36	54	54
Net Debt	27	20	26	36	31	25
	37	30	36	30	31	23
o/w Cash & Marketable Securities (-)	-7	-12	-7	-12	-14	-15
o/w Cash & Marketable Securities (-) o/w Gross Debt (+)						

Source: Company, Banca Akros estimates.

#### Notes

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Sector: Software & Computer Services/Software

Company Description: Exprivia is an Italian player in the IT sector, created in 2005 through the merger of a listed SW vendor (AlSoftware) with a IT service provider (Abaco). The Group employes almost 2,000 peope, is headquartered in the South of Italy, has 10 offices across the country and has started an international expansion (foreign activities account for above 10% of sales). The group operates in several verticals including Finance (22% of FY 2013e sales), Utilities (20%), Healthcare (18%), Manufaturing (13%), Telecoms and Energy (10%) and Public Administrations (5%).



Other EV components

Enterprise Value (EV adj.)

17

96

<sup>\*</sup> Where EBITDA (adj.) or EBITA (adj)= EBITDA (or EBITA) -/+ Non Recurrent Expenses/Income and where EBIT (adj)= EBIT-/+ Non Recurrent Expenses/Income - PPA amortisation \*\*Price (in local currency): Fiscal year end price for Historical Years and Current Price for current and forecasted years



# **European Coverage of the Members of ESN**

Aerospace & Defense	M em(*)	_Bpi	CBI	Areva	CIC	Forfarmers	NIBC
Airbus Group	CIC	Caixabank	GVC	Euromicron Ag	EQB	Heineken	NIBC
Dassault Aviation	CIC	Commerzbank	EQB	Legrand	CIC	Hkscan	OPG
Latecoere	CIC	Credem	BAK	Neways Electronics	NIBC	La Doria	BAK
Leonardo	BAK	Credit Agricole Sa	CIC	Nexans	CIC	Lanson-Bcc	CIC
Lisi	CIC	Creval	BAK	Pkc Group	OPG	Laurent Perrier	CIC
Ohb Se	EQB	Deutsche Bank	EQB	Rexel	CIC	Ldc	CIC
Safran	CIC	Deutsche Pfandbriefbank	EQB	Schneider Electric Se	CIC	Naturex	CIC
Thales	CIC	Eurobank	IBG	Vaisala	OPG	Olvi	OPG
Zodiac Aerospace	CIC	Intesa Sanpaolo	BAK	Viscom	EQB	Pernod Ricard	CIC
Alternative Energy	M em(*)	M edio banca	BAK	Financial Services	M em(*)	Raisio	OPG
Daldrup & Soehne	EQB	M erkur Bank	EQB	Anima	BAK	Refresco Group	NIBC
Gamesa	GVC	National Bank Of Greece	IBG	A thex Group	IBG	Remy Cointreau	CIC
Automobiles & Parts	M em(*)	Natixis	CIC	Azimut	BAK	Suedzucker	EQB
Bittium Corporation	OPG	Nordea	OPG	Banca Generali	BAK	Vidrala	GVC
Bmw	EQB	Piraeus Bank	IBG	Banca Ifis	BAK	Vilmorin	CIC
Brembo	BAK	Poste Italiane	BAK	Banca Sistema	BAK	Viscofan	GVC
Continental	EQB	Procredit Holding	EQB	Bb Biotech	EQB	Vranken Pommery Monopole	CIC
Daimler Ag	EQB	Rothschild & Co	CIC	Bolsas Y Mercados Espanoles Sa	GVC	Wessanen	NIBC
Elringklinger	EQB	So ciete Generale	CIC	Capman	OPG	Food & Drug Retailers	M em(*)
Faurecia	CIC	Ubi Banca	BAK	Christian Dior	CIC	Aholddelhaize	NIBC
Ferrari	BAK	Unicredit	BAK	Cir	BAK	Carrefour	CIC
Fiat Chrysler Automobiles	BAK	Basic Resources	M em(*)	Comdirect	EQB	Casino Guichard-Perrachon	CIC
Groupe Psa	CIC	Acerinox	GVC	Corestate Capital Holding S.A.	EQB	Dia	GVC
Landi Renzo	BAK	Altri	CBI	Corp. Financiera Alba	GVC	Jeronimo Martins	СВІ
Leoni	EQB	Arcelormittal	GVC	Deutsche Boerse	EQB	Kesko	OPG
Michelin	CIC	Corticeira Amorim	CBI	Deutsche Forfait	EQB	Marr	BAK
Nokian Tyres	OPG	Ence	GVC	Eq	OPG	Metro	EQB
Norma Group	EQB	Europac	GVC	Euronext	CIC	Sligro	NIBC
Piaggio	BAK	Metka	IBG	Ferratum	EQB	Sonae	CBI
Plastic Omnium	CIC	Metsä Board	OPG	Finecobank	BAK	General Industrials	Mem(*)
Sogefi	BAK	Mytilineos	IBG	Grenke	EQB	2G Energy	EQB
Stern Groep	NIBC	·	OPG		EQB	<del></del>	NIBC
'		Outokumpu		Hypoport Ag		Aalberts	
Valeo	CIC	Semapa	CBI	MIP	EQB	Accell Group	NIB C OP G
Volkswagen	EQB	Ssab	OPG	Ovb Holding Ag	EQB	Ahlstrom	
Banks	M em(*)	Stora Enso	OPG	Patrizia	EQB	Arcadis	NIBC
Aareal Bank	EQB	Surteco	EQB	Rallye	CIC	Aspo	OPG
Aktia	OPG	The Navigator Company	CBI	Tip Tamburi Investment Partners	BAK	Huhtamäki	OPG
Alpha Bank	IBG	Tubacex	GVC	Unipol Gruppo Finanziario	BAK	Kendrion	NIBC
Banca Carige	BAK	Upm-Kymmene	OPG	Food & Beverage	M em(*)	Nedap	NIBC
Banca Mps	BAK	Chemicals	M em(*)	Acomo	NIBC	Pöyry	OPG
Banco Popular	GVC	Air Liquide	CIC	Atria	OPG	Prelios	BAK
Banco Sabadell	GVC	Fuchs Petrolub	EQB	Bonduelle	CIC	Saf-Holland	EQB
Banco Santander	GVC	Holland Colours	NIBC	Campari	BAK	Serge Ferrari Group	CIC
Bankia	GVC	Kemira	OPG	Coca Cola Hbc Ag	IBG	Tkh Group	NIBC
Bankinter	GVC	Kws Saat	EQB	Corbion	NIBC	Wendel	CIC
Bbva	GVC	Linde	EQB	Danone	CIC		
Вср	CBI	Siegfried Holding Ag	EQB	Ebro Foods	GVC		
Bnp Paribas	CIC	Tikkurila	OPG	Enervit	BAK		
Bper	BAK	Electronic & Electrical Equipment	M em(*)	Fleury Michon -	CIC		





Outside Date Name	•• • • • • •	D. o. Fals	01/0	Filtra	ID O	M. C.	BAK
General Retailers		Duro Felguera	GVC	Ellaktor	IBG	Mediaset	
Beter Bed Holding	NIBC	Emak	BAK	Eltel	OPG	Mediaset Espana	GVC
Elumeo Se	EQB	Exel Composites	OPG	Ezentis	GVC	Notorious Pictures	BAK
Fielmann	EQB	Gesco	EQB	Fcc	GVC	Nrj Group	CIC
Folli Follie Group	IBG	lma	BAK	Ferrovial	GVC	Publicis	CIC
Fourlis Holdings	IBG	Interpump	BAK	Heidelberg Cement Ag	CIC	Rcs Mediagroup	BAK
Groupe Fnac Sa	CIC	Kone	OPG	Heijmans	NIBC	Relx	NIBC
Hornbach Holding	EQB	Konecranes	OPG	Imerys	CIC	Rtl Group	EQB
Inditex	GVC	ManzAg	EQB	Lafargeholcim	CIC	Sanoma	OPG
Jumbo	IBG	Max Automation Ag	EQB	Lehto	OPG	Solo cal Group	CIC
Rapala	OPG	Metso Corporation	OPG	Lemminkäinen	OPG	Spir Communication	CIC
Stockmann	OPG	Outotec	OPG	Maire Tecnimont	BAK	Syzygy Ag	EQB
Tokmanni	OPG	Pfeiffer Vacuum	EQB	Mota Engil	CBI	Telegraaf Media Groep	NIBC
Windeln.De	EQB	Ponsse	OPG	Obrascon Huarte Lain	GVC	Tf1	CIC
Yoox Net-A-Porter	BAK	Prima Industrie	BAK	Ramirent	OPG	Ubisoft	CIC
Healthcare	M em(*)	Prysmian	BAK	Royal Bam Group	NIBC	Vivendi	CIC
4Sc	EQB	Smt Scharf Ag	EQB	Sacyr	GVC	Wolters Kluwer	NIBC
Amplifon	BAK	Technotrans	EQB	Saint Gobain	CIC	Oil & Gas Producers	M em(*)
Bayer	EQB	Valmet	OPG	Salini Impregilo	BAK	Eni	BAK
Biotest	EQB	Wärtsilä	OPG	Sias	BAK	Galp Energia	CBI
Cytotools Ag	EQB	Zardoya Otis	GVC	Sonae Industria	СВІ	Gas Plus	BAK
Diasorin	BAK	Industrial Transportation	M em(*)	Srv	OPG	Hellenic Petroleum	IBG
Epigenomics Ag	EQB	Bollore	CIC	- Tarkett	CIC	Maurel Et Prom	CIC
Genfit	CIC	Caf	GVC	Thermador Groupe	CIC	M otor Oil	IBG
Guerbet	CIC	Ctt	СВІ	Titan Cement	IBG	Neste Corporation	OPG
Korian	CIC	Logwin	EQB	Trevi	BAK	Petrobras	CBI
Merck	EQB	Insurance	M em(*)	Uponor	OPG	Qgep	СВІ
Oriola-Kd	OPG	Allianz	EQB	Vicat	CIC	Repsol	GVC
Orion	OPG	Axa	CIC	Vinci	CIC	Total	CIC
Orpea	CIC	Banca M ediolanum	BAK	Yit	OPG	Oil Services	M em(*)
Pihlajalinna	OPG	Cattolica Assicurazioni	BAK	M edia	M em(*)	Bourbon	CIC
Recordati	BAK	Generali	BAK	Ad Pepper	EQB	Cgg	CIC
Wilex	EQB	Hannover Re	FOB	Alma Media	OPG	Fugro	NIBC
Household Goods	Mem(*)	Mapfre Sa	GVC	Atresmedia	GVC	Rubis	CIC
Bic Bic	CIC	Munich Re	EQB	Axel Springer	EQB	Saipem	BAK
De Longhi	BAK	Sampo	OPG	Axelero	BAK	Sbm Offshore	NIBC
Fila	BAK	Talanx Group	EQB	Brill	NIBC	Technip	CIC
	NIBC		BAK	Cairo Communication	BAK	•	CIC
Philips Lighting		Unipolsai  Materials, Construction &				Technipfmc Plc	
Seb Sa	CIC	Infrastructure	M em(*)	Cofina -	CBI	Tecnicas Reunidas	GVC
Industrial Engineering	M em(*)	Abertis	GVC	Cts Eventim	EQB	Tenaris	BAK
Accsys Technologies	NIBC	Acs	GVC	Digital Bros	BAK	Vallourec	CIC
Aixtron	EQB	Aena	GVC	Editoriale L'Espresso	BAK	Vopak	NIBC
Alstom	CIC	Aeroports De Paris	CIC	GI Events	CIC		
Ansaldo Sts	BAK	Astaldi	BAK	Havas	CIC		
Biesse	BAK	Atlantia	BAK	Impresa	CBI		
Cargotec Corp	OPG	Boskalis Westminster	NIBC	lol	BAK		
Cnh Industrial	BAK	B uzzi Unicem	BAK	lpsos	CIC		
Danieli	BAK	Caverion	OPG	Jcdecaux	CIC		
Datalogic	BAK	Cramo	OPG	Lagardere	CIC		
A	EQB	Eiffage	CIC	M 6-M etropole Television	CIC		
DeutzAg	EQB	Lillage	CIC	W O W Chopole i cicvision	0.0		



Personal Goods	M em(*)	Digia	OPG	Roodmicrotec	NIBC	Acciona	GVC
Adidas	EQB	Docdata	NIBC	SIm Solutions	EQB	Acea	BAK
Adler Modemaerkte	EQB	Econocom	CIC	Stmicro electronics	BAK	Albioma	CIC
Amer Sports	OPG	Ekinops	CIC	Suess Microtec	EQB	Direct Energie	CIC
Basic Net	BAK	Esi Group	CIC	Teleste	OPG	Edp	CBI
Cie Fin. Richemont	CIC	Exprivia	BAK	Va-Q-Tec	EQB	Edp Renováveis	CBI
Geox	BAK	F-Secure	OPG	Telecommunications	M em(*)	Enagas	GVC
Gerry Weber	EQB	Gemalto	CIC	Acotel	BAK	Endesa	GVC
Hermes Intl.	CIC	Gft Technologies	EQB	Bouygues	CIC	Enel	BAK
Hugo Boss	EQB	lct Group	NIBC	Deutsche Telekom	EQB	Erg	BAK
Interparfums	CIC	Indra Sistemas	GVC	Dna	OPG	Eydap	IBG
Kering	CIC	Nemetschek Se	EQB	Drillisch	EQB	Falck Renewables	BAK
L'Oreal	CIC	Neurones	CIC	Elisa	OPG	Fortum	OPG
Luxottica	BAK	Nexus Ag	EQB	Euskaltel	GVC	Gas Natural Fenosa	GVC
Lvmh	CIC	Novabase	CBI	Freenet	EQB	Hera	BAK
Marimekko	OPG	Ordina	NIBC	Kpn Telecom	NIBC	lberdro la	GVC
Moncler	BAK	Psi	EQB	Masmovil	GVC	Iren	BAK
Puma	EQB	Reply	BAK	Nos	СВІ	Italgas	BAK
Safilo	BAK	Rib Software	EQB	Oi	СВІ	Public Power Corp	IBG
Salvatore Ferragamo	BAK	Seven Principles Ag	EQB	Orange	CIC	Red Electrica De Espana	GVC
Sarantis	IBG	Software A g	EQB	Ote	IBG	Ren	CBI
Technogym	BAK	Sopra Steria Group	CIC	Tele Columbus	EQB	Snam	BAK
Tod'S	BAK	Tie Kinetix	NIBC	Telecom Italia	BAK	Terna	BAK
Real Estate	M em(*)	Tieto	OPG	Telefonica	GVC		
Adler Real Estate	EQB	Tomtom	NIBC	Telefonica Deutschland	EQB		
Beni Stabili	BAK	United Internet	EQB	Telia	OPG		
Citycon	OPG	Visiativ	CIC	Tiscali	BAK		
Demire	EQB	Wincor Nixdorf	EQB	Vodafone	BAK		
Deutsche Euroshop	EQB	Support Services	M em(*)	Travel & Leisure	M em(*)	<u>-</u>	
Grand City Properties	EQB	Amadeus	GVC	Accor	CIC		
Hispania Activos Inmobiliarios	GVC	Asiakastieto Group	OPG	Air France Klm	CIC		
lgd	BAK	Batenburg	NIBC	Autogrill	BAK		
Lar España	GVC	CellnexTelecom	GVC	Beneteau	CIC		
Merlin Properties	GVC	Dpa	NIBC	Elior	CIC		
Realia	GVC	Edenred	CIC	Europcar	CIC		
Sponda	OPG	EiTowers	BAK	Finnair	OPG		
Technopolis	OPG	Enav	BAK	I Grandi Viaggi	BAK		
Vib Vermoegen	EQB	Fiera Milano	BAK	Ibersol	СВІ		
Wcm Ag	EQB	Lassila & Tikanoja	OPG	Int. Airlines Group	GVC		
Software & Computer Services	M em(*)	Openjo bmetis	BAK	Intralot	IBG		
Affecto	OPG	Teleperformance	CIC	Kotipizza	OPG		
Akka Technologies	CIC	Technology Hardware & Equipment	M em(*)	Melia Hotels International	GVC		
Alten	CIC	Asm International	NIBC	Nh Hotel Group	GVC		
Altran	CIC	AsmI	NIBC	Орар	IBG		
Assystem	CIC	Besi	NIBC	Snowworld	NIBC		
Atos	CIC	Ericsson	OPG	Sodexo	CIC		
Basware	OPG	Gigaset	EQB	Sonae Capital	СВІ		
Cenit	EQB	Ingenico	CIC	Trigano	CIC		
Comptel	OPG	Kontron	EQB	Utilities	M em(*)	_	
Ctac	NIBC	Nokia	OPG	A2A	BAK		

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#### Recommendation history for EXPRIVIA

Date	Recommendation	Target price	Price at change date
05-Apr-17	Neutral	1.00	1.04
08-Aug-16	Accumulate	0.81	0.65
14-Mar-16	Accumulate	0.90	0.80
03-Dec-15	Buy	0.95	0.74
12-Nov-15	Accumulate	0.95	0.82
16-Jun-15	Buy	0.95	0.76
09-Mar-15	Neutral	0.82	0.80
12-Nov-14	Accumulate	0.75	0.67
04-Aug-14	Neutral	0.81	0.73
_			

Source: Factset & ESN, price data adjusted for stock splits.

This chart shows Banca Akros continuing coverage of this stock; the current analyst may or may not have covered it over the entire period. Current analyst: Andrea Devita, CFA (since 09/01/2014)





(\*) Si informa che la percentuale degli emittenti in potenziale conflitto di interessi con Banca Akros è pari al 19% dei totale degli emittenti oquetto di copertura





# **ESN Recommendation System**

The ESN Recommendation System is **Absolute**. It means that each stock is rated on the basis of a **total return**, measured by the upside potential (including dividends and capital reimbursement) over a **12 month time horizon**.



The ESN spectrum of recommendations (or ratings) for each stock comprises 5 categories: **Buy (B), Accumulate (A), Neutral (N), Reduce (R) and Sell (S)**.

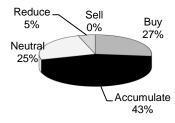
Furthermore, in specific cases and for a limited period of time, the analysts are allowed to rate the stocks as **Rating Suspended (RS)** or **Not Rated (NR)**, as explained below.

#### Meaning of each recommendation or rating:

- **Buy**: the stock is expected to generate total return of **over 15%** during the next 12 months time horizon
- Accumulate: the stock is expected to generate total return of 5% to 15% during the next 12 months time horizon
- Neutral: the stock is expected to generate total return of -5% to +5% during the next 12 months time horizon
- Reduce: the stock is expected to generate total return of -5% to -15% during the next 12 months time horizon
- Sell: the stock is expected to generate total return under -15% during the next 12 months time horizon
- Rating Suspended: the rating is suspended due to a change of analyst covering the stock or a capital operation (take-over bid, SPO, ...) where the issuer of the document (a partner of ESN) or a related party of the issuer is or could be involved
- Not Rated: there is no rating for a company being floated (IPO) by the issuer of the document (a partner of ESN) or a related party of the issuer

Certain flexibility on the limits of total return bands is permitted especially during higher phases of volatility on the markets

### **Banca Akros Ratings Breakdown**



For full ESN Recommendation and Target price history (in the last 12 months) please see ESN Website Link

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