

Investment Research

Reason: Fundamental Report 16 June 2015

D								
Buy								
from Neutral								
Share price: EUF	3		0.75					
closing price as of 15/06/2015								
Target price: EU	R		0.95					
from Target Price: EUR	?		0.82					
Reuters/Bloomberg		XPF	R.MI/XPR IM					
Daily avg. no. trad. sh. 12 m	ıth		29,615					
Daily avg. trad. vol. 12 mth			22.11					
Price high 12 mth (EUR)	(111)		0.92					
• • • • •			0.52					
Price low 12 mth (EUR)								
Abs. perf. 1 mth			-8.5%					
Abs. perf. 3 mth	-11.7%							
Abs. perf. 12 mth			-8.5%					
Market capitalisation (EUR	m)		39					
Current N° of shares (m)			52					
Free float			43%					
Key financials (EUR)	12/14	12/15e	12/16e					
Sales (m)	147	155	159					
EBITDA (m)	14	16	17					
EBITDA margin	9.8%	10.0%	10.6%					
EBIT (m)	10	11	12					
EBIT margin	6.7%	6.9%	7.4%					
Net Profit (adj.)(m)	4	5	5					
ROCE	8.5%	9.0%	10.1%					
Net debt/(cash) (m)	30	30	23					
Net Debt Equity	0.4	0.4	0.3					
Net Debt/EBITDA	2.1	1.9	1.4					
Int. cover(EBITDA/Fin.int)	5.0	6.8	8.8					
EV/Sales	0.6	0.6	0.5					
EV/EBITDA	6.2	5.8	5.0					
EV/EBITDA (adj.)	6.2	5.8	5.0					
EV/EBIT	9.1	8.4	7.1					
P/E (adj.)	10.6	8.6	7.2					
P/BV	0.5	0.5	0.5					
OpFCF yield	7.4%	3.8%	21.9%					
Dividend yield	0.0%	3.7%	4.0%					
EPS (adj.)	0.07	0.09	0.10					
BVPS	1.44	1.50	1.57					
DPS	0.00	0.03	0.03					



Shareholders: Abaco Spa 49%; Merula Srl 5%; Data Management Spa 2%; Own Shares 1.83%;

For company description please see summary table footnote

An interesting entry point with a safer balance sheet

We upgrade Exprivia back to a positive recommendation (Buy from Neutral) with a new TP of EUR 0.95 (from EUR 0.82). We believe the risk/reward profile of the stock has improved in the past few quarters, with an organizational restructuring, selective M&A and consistent de-leveraging, leading to a dividend distribution on the FY 2014 profits. The lower financial risk and more favourable market conditions trigger an increase in the FV in spite of more cautious long-term margin assumption. A key focus remains the performance of int'l activities, as EXP is reviewing its current footprint and expanding in new geographies.

- FY 2014 results were broadly in line with our estimates at the revenue and EBITDA level. The main positive surprise was cash generation in Q4, which amounted to EUR 7.5m and allowed to close the year with a net debt below EUR 30m (2x the FY 2014 EBITDA). In the full-year, de-leveraging was EUR 7.7m also thanks to EUR 5.4m cash generated from working capital management. The topline was supported by the consolidation of AuSystems, which added EUR12m, while the organic growth was EUR 4m (3%). Q4 trend improved in all the business lines, with finance and industry both back to positive growth Y/Y (full year trend flat and -12% respectively). Public Administration rebounded in Q4 and closed the year with +24%. The international segment improved to -2.9% in Q4 from -13% in 9m.
- Q1 2015 was also basically in line with estimates and characterized by double-digit growth, driven by M&A, slightly improving profitability and modest cash generation. The EBITDA comparison was affected by EUR 0.4m exceptional items, still the Italian business increased Y/Y. The underlying performance was in line with our estimates. Int'l activities declined by 8% Y/Y, vs. -3% in Q4. We note the positive performance of Oil & Gas with +14% Y/Y (11% of the total) and aerospace/PA with +36% (8%), while energy/utilities (19%) were down 20% and finance (16%) was flat. Telco represents external growth and generated EUR 4.3m revenues (12.9% of the total). Accordingly, the underlying revenue performance is c -2%.
- Stronger balance sheet. In our Initiation coverage report ("Location and size matter", January 2014) we argued that a notable constraint for Exprivia's industrial evolution and perspectives, and a key issue for the investment case, was related to the balance sheet (solvency and covenants). We note that the management has definitely addressed and tackled the issue so that in the past few quarters the financial risk has been reduced in most dimensions.
- Exprivia is preparing a new industrial plan, likely to be presented following the release of H1 2015 results. The main guidelines that will shape the company's strategy until 2020 include three two-year phases; the first step which is currently ongoing is based on the past management actions to streamline the corporate structure), strengthen the balance sheet and improve profitability/ cash generation. Growth should be reinstated in phase 2 also on the back of selective M&A, likely in the already covered geographies. The 2020 ambitions would push Exprivia among the Italian top-5 (#21 in FY 2013) and project the group to a worldwide presence.
- The DCF valuation provides a FV in the range of EUR 0.9/1.0ps (g 1/2%, WACC 9/10%, terminal EBITDA mg 11.5%). On a relative basis, EXP trades at doubledigit discount to Italian peers on forward EV/EBIT and P/E.

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Produced by:





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Latest results

FY 2014 results were broadly in line with our estimates at the revenue and EBITDA level. The main positive surprise was cash generation in Q4, which amounted to EUR 7.5m and allowed to close the year with a net debt below EUR 30m (2x the FY 2014 EBITDA). In the full-year, de-leveraging was EUR 7.7m also thanks to EUR 5.4m cash generated from working capital management. The board proposed a DPS of EUR 2.8c (41% pay-out ratio and 3.3% yield) which was distributed on April 29. The top-line was supported by the consolidation of AuSystems, which added EUR12m, while the organic growth was EUR 4m (3%). Q4 trend improved in all the business lines, with finance and industry both back to positive growth Y/Y (full year trend flat and -12% at EUR 27.4m and EUR 14.5m respectively). Public administration rebounded in Q4 and closed the year with +24% (EUR6.4m). The international segment improved to -2.9% in Q4 from -13% in the 9m.

Q1 2015 results were also basically in line with estimates and characterized by double-digit growth, driven by M&A, slightly improving profitability and modest cash generation (EUR 1.3m vs. EUR 5m in Q1 last year). The EBITDA comparison was affected by EUR 0.4m exceptional items, still the Italian business increased by EUR 0.5m. The underlying performance was in line with our estimates of EUR 2.4m. The international activities declined by 8% Y/Y, vs. -3% in Q4. By vertical, we note the positive performance of Oil & Gas with +14% Y/Y (11% of the total at EUR 3.6m) and aerospace/PA with +36% (EUR 2.6m, 8%), while energy/utilities (19% with EUR 6.3m) was down 20% and finance (16% with EUR 5.5m) was flat. Telco represents external growth and generated EUR 4.3m revenues (12.9% of the total). Accordingly, the underlying revenue performance is c -2%.

FY 2014 and Q1 2015 results (EUR m)

	2013	2014a	Y/Y	Q1 2014	Q4 2014a	Y/Y	Q1 2015a	Y/Y
Sales Revenues	127.2	141.6	11%	29.4	35.5	-4.1%	33.5	14%
Total Turnover	131.1	147.2	12%	31.5	44.3	20.4%	34.9	11%
EBITDA	13.1	14.5	10%	1.74	5.65	22.4%	2.01	15%
Margin	10.0%	9.8%	-0.2%	5.5%	12.7%	1.7%	5.7%	0.2%
EBIT	8.71	9.86	13%	0.90	4.13	26.7%	0.87	-4.0%
Margin	6.8%	7.0%	0.1%	3.1%	11.6%	32.1%	2.6%	-0.5%
EBT	6.03	6.97	15%	0.20	3.07	11.0%	0.27	40%
Net Income	2.42	3.50	45%	-0.40	1.88	38.0%	-0.18	-54%
Net Debt (Cash)	37.4	29.7	-20%	32.1	29.7	-20.5%	28.4	-12%

Source: Company data, Banca Akros estimates

Capital structure and financial risk analysis

In our Initiation coverage report ("Location and size matter", January 2014) we argued that a notable constraint for Exprivia's industrial evolution and perspectives, and a key issue for the investment case, was related to the balance sheet (solvency and covenants). We note that the management has definitely addressed and tackled the issue so that in the past few quarters the financial risk has been reduced in most dimensions.

Solvency

Following a string of acquisitions and growth-related NWC inflation, net debt kept increasing in the 2008/2011 period. In absolute level, the NFP peaked at EUR 49m at the end of March 2012 (a EUR 14m increase vs. December 2008), as NWC rose by the same amount. In





relative terms, although net debt slightly decreased during 2012 thanks to a tighter NWC management, the leverage ratio peaked at 3.5x due to the EBITDA decline.

The management has clearly focused on cash protection during the past couple of years, also using factoring and stopping dividend payment, with de-leveraging of EUR 6.6m and EUR 7.6m in FY 2013 and 2014 respectively. The working capital has been consistently reduced in relative (from 35% to 17% of sales) and absolute terms (EUR 25m at the end of 2014) as DSO dropped from 260 to below 180 days). As a result, net debt was just above 2x on December 31, 2014).

45 40% 40 35% 35 30% 30 25% 25 20% 20 15% 15 10% 10 5% 5 o 0% FY 08 FY 09 FV 13 FY 10 **FV 11** FY 12 FY 14 NWC NWC/Revenues

Exprivia NWC evolution (EUR m -left scale, and as % of revenues-right scale)

Source: Company Data, Banca Akros estimates

Exprivia: NFP (EUR m)

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14a
Net financial debt	35.4	39.3	39.8	44.4	44.0	37.4	29.7
Cash and mktbl securities	-6.23	-5.99	-7.28	-7.47	-5.34	-7.25	-14.2
Financial short term debt	21.9	26.5	24.0	38.1	39.8	36.1	31.2
Financial I/m term debt	19.6	18.8	23.0	13.8	9.55	8.53	12.8
EBITDA	15.2	14.6	15.3	13.5	12.4	13.1	14.5
ND/EBITDA	2.32	2.69	2.61	3.29	3.55	2.86	2.06

Source: Company data,

Liquidity

Exprivia gross debt stands at EUR 40.2m (as per March 31, 2014) involving 18 different counterparties including national and international (Deutsche Bank, Caja Madrid, Banco Popular, Banco De Santander) banks, factoring and leasing institutions and Italian Ministries. In May 2008, Exprivia secured a Medium-Term financing package from a pool of banks including BNL, Centrobanca, Unicredit and Banca Antonveneta, for a total amount of EUR 20.5m. The package, aimed at financing the acquisition of Svimservice and Wel.Network, had a duration of 90 months to November 30, 2015 and included EUR 2.5m revolving line which was completely repaid by December 2010. Within the financial strengthening action, Exprivia management renegotiated the covenants in January 2014, obtaining a threshold of 2.3x EBITDA, 0.556 Net debt/equity, FCF /Financial charges >1 and capex capped at EUR 6.4m. The covenants were met for the last fiscal year; the next check is on the H1 2015 accounts.

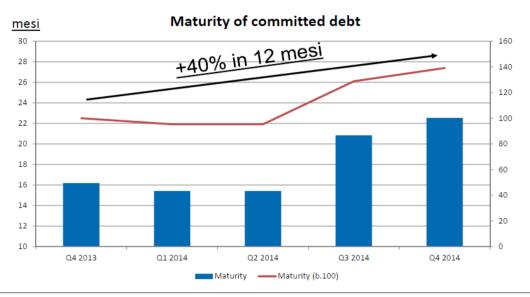
Having fixed the core loan, Exprivia management signed some 14 new financing agreements in the course of last year, in order to extend the maturity of its debt. At the end





of 2014, the average maturity was above 22 months (see graph below). These loans were most at floating rates with spread from 2.2% to 4.8%.

Exprivia: evolution of debt maturity



Source: Company Presentation/Star Conference March 2015

Credit Risk. Exprivia has a diversified customer base, with the first ten clients accounting for less than 40% of revenues. The collection cycle is however a critical issue for the company, exacerbating a generalized issue of the industry. Public Administrations are in particular a late payer in most of the cases; the large increase in the overdue receivables affecting the Parent Co Exprivia Spa during 2010 can be probably related to the 40% increase in PA receivables. The international expansion has also absorbed capital. In any case, we note that the PA contribution is now limited to just 4.5% of revenues. Overdue receivables at the parent company Exprivia Spa remain relatively high, with the proportion exceeding 120 days now above 20% of the total (of which 13% above one year, the peak in the past four years). Collection time is still an issue to be dealt with by the management.

Exprivia: focus on receivables (EUR m)

•		. ,					
	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14a
Italian Clients	34.0	43.0	40.4	43.4	48.8	43.9	46.4
Foreign clients	2.2	0.9	1.6	4.7	5.4	7.4	8.4
Public Administration	12.1	10.1	14.3	14.3	12.2	8.4	11.1
Subtotal	48.2	54.0	56.3	62.4	66.3	59.7	65.9
Less risk fund	-3.4	-3.6	-4.3	-4.3	-3.7	-3.7	-3.6
Net Receivables	44.9	50.4	52.0	58.2	62.6	56.0	62.3
% of sales	53%	59%	54%	54%	46%	46%	45%
Overdue Receivables *	na	13.8%	26.7%	23.8%	27.5%	31.1%	27.8%

Source: Company data, Banca Akros estimates (*) Parent Company





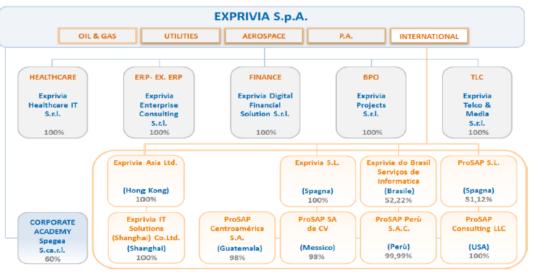
Divisional performance/trends

The business model adopted by the Group is based on a wide set of <u>solutions</u> both proprietary "<u>capabilities</u>" and developed by third parties, according to a market segmentation (as depicted below) focussed on <u>6 main industry groups</u>, which have been recently redefined and include Banks & Finance, Utilities, Healthcare, Oil & Gas, Telco & Media, Industrials (now includes Aerospace and public administrations). Exprivia also runs an international business in Spain and LatAm, mainly involving SAP consulting, which accounts for around 10% of consolidated turnover.

Exprivia is streamlining its organization and business structure, matching the legal entities with the main vertical segments in order to reduce administrative costs and improve decision-making and go-to-market process. The project was approved by a BoD in April 2013 and started the following June with the merger of Exprivia Solutions and Infaber, then in October 2013 by the merger of 3 companies (Realtech Italia Srl, Datilog Srl and Wel.Network Srl) and the creation of Exprivia Enterprise Consulting, specializing in SAP with above 200 active clients. In December 2013, the core of the healthcare business unit was created with the merger of two legal entities (GST and Svimservice) and the creation of the subsidiary "Exprivia Healthcare IT". At the end of May 2014, Exprivia transferred the rest of related activities to Exprivia Healthcare IT, based on a valuation of EUR 7.1m. The business unit now generates some EUR 24m revenues from 200 customers in Italy and abroad and counts 370 employees. In July 2014, Exprivia transferred the business unit banking and finance to the subsidiary Sistemi Parabancari), for a valuation of EUR 9m. The unit is now named "Exprivia Digital Financial Solution" and generated above EUR 27m turnover in FY 2014 with 90 clients and 200 employees. The business unit Exprivia Telco and Media is basically related to the Devoteam/auSystems branch acquired in April 2014. The international business unit is still constituted by several legal entities in which Exprivia controls the majority or the whole capital. With the publication of Q1 2015 results, Exprivia said that the Board decided a reorganization of the international presence, in line with the guidelines disclosed in April 2013.

Exprivia business model

II Gruppo

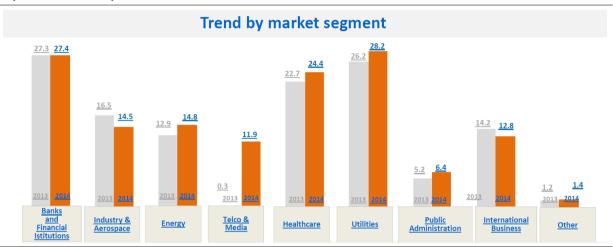


Source: Company Report Q1 2015





Exprivia: divisional performance



Source: Company Presentation

Finance

The business unit contributed 18.6% of FY 2014 group revenues (from 21% the previous year, mainly due to the expansion in telcos) but has been consistently contributing around 35% of the consolidated EBITDA, given a structurally higher margin in the 17/22% range in the past few years. The unit has been restructured in H2 2014 in a new legal entity "Exprivia Digital Financial Solution" which entailed business reorganization and the rationalization of the commercial offering. We assume the reorganization process affected the revenue performance in Q3 (-7.6% Y/Y), while a clear recovery was visible in the following quarters, as Q4 increased by 3.8% (leading to flat performance in FY 2014) while Q1 increased modestly however on a very strong first quarter 2014. Exprivia said its 2014 results compared with a tight market still focused on core processes and compliance, while no meaningful investments were made in the start of 2015. Moreover, different sub-segments of the financial business had different performances in the -5/+5% range, with positive trend in innovative offers, international partnerships and factoring, while credit & risk management was down and digital transformation stable. Exprivia expects for the immediate future to benefit from the activity of business development of the past couple of quarters, subject to the state of the market.

We assume close to 3% growth based on industry projections and the evidence of a investment intentions of some large players. For example, Generali just disclosed a EUR 1.25bn IT-based transformation investment in 2015/18 which compares to EUR 240m cumulated savings on traditional IT infrastructures and services.

Utilities

The utilities segment (including electricity, postal services and transportation) was the top contributor to FY 2014 revenues (19%), following four years of growth (21.6% CAGR). The EBITDA margin has definitely improved in the past three years from 4.5% to 8.6%, however still below the group average. Exprivia said that the 2014 performance was 2% better than the original budget, driven by Business Process Outsourcing (one third of revenues, generated by customer care activities) which grew by almost 21% Y/Y. The 20% growth trend in BPO was maintained in Q1 2015 (to EUR 2.4m) mainly in the energy segment. Exprivia said the customer relationship is evolving towards a partnership model to manage a wider set of business processes. Exprivia said that the reported 20% drop in the division revenues for Q1 wars basically due to an HW/SW project-specific resale the previous year.





Going forward, we expect a positive performance in the next few quarters, driven by the customer acquisition and wider scope of the BPO activity, which is also extending to the industrial sector with Unilever (technical assistance) and to pharma within an e-commerce project. More in general, the industry trends and the evolution of Exprivia offering lead to interesting perspectives for the utilities segment. According to Assintel, the proportion of investments related to new projects is among the highest with c 30% of the total IT budget.

Healthcare

Following double-digit declines in 2011 to 2013, the segment swung back to growth in Q2 2014, closed the full year with +7% and has kept positive into Q1 2015. The unit has been re-organized under the legal entity of Exprivia Healthcare IT which manages the two different activities of the diagnostics area and healthcare IT systems. The company works with the public bodies on regional healthcare management systems based on the tenders that have been secured in the past few years and upselling new modules to the e4cure suite. The ongoing projects involve first of all the home region of Puglia, then Marche, Campania and Calabria. The latter contract was acquired in July 2014 and is worth EUR 13.3m in 4 years, with Exprivia and its partner Data processing taking a 50% each. This area however decreased by 9% in Q1, due to insourcing activities in Puglia not offset by business taking up in other regions. The hospital segment was on the other hand up by 13%, leading to a 3% growth for the division as a whole.

Telco/Media

The telco business unit was created with the acquisition of Devoteam/auSystems in April 2014; with three quarters consolidation in Exprivia accounts, it accounted for 8% of FY 2014 revenues (9.2% in Q4). The divisional EBITDA was below 4%. Exprivia provides system integration services in operations and business support, including network transformation, OSS and provisioning systems, connected devices and unified communication.

Exprivia said the underlying market of was tough in 2014 due to persisting contraction of operators' service revenues (-7.1%, according to Assinform), however the trend is due to improve in the current year (-2.8%) and new contracts have been secured by the unit including Huawei, Ericsson and Telecom Italia. Furthermore, Exprivia announced last May it entered a partnership with Italtel for a joint offer to telecom operators in the OSS/BSS and large enterprises sector. This agreement represents a valuable trigger, taking into account a) the consolidated relationship of Italtel with operators, b) the technological know-how in the All-IP domain and next generation networks; c) the geographical reach which already overlaps in some LatAm countries and in Turkey. The agreement is of commercial and industrial nature, as it involves the joint realization of innovative solutions; (network creation and inventory, workforce management, network management, service assurance and related professional services). Italtel generated EUR 400m revenues (+7% Y/Y) in FY 2014, with an EBITDA of EUR 33.8m (32.6m in 2013). International revenues were EUR 175m.

We expect a positive underlying performance of the division in 2015 and onwards; this year the reported growth also benefits from one incremental quarter of consolidation. Exprivia said it is also reducing opex in the division, in order to offset the margin pressure coming from a more aggressive customer acquisition policy.

Industrial segment.

The industrial segment includes both large industrial groups and SMEs, however with a bias for the former. Until Q4 2014, Exprivia included in this segment the business generated in Aerospace/defence (mainly Finmeccanica group) which has now been moved with public administration. The industrial segment mainly involves mature products in the ERP (SAP) and CRM environments however now extending to more innovative areas of mobility and analytics. This segment is the one reflecting the most the weak Italian business climate; Exprivia said they experienced positive performances with domestic firms with international projections, willing to roll-out the software abroad. Q1 2015 was again slightly negative, as the decline of mature technologies more than offset the take-up of innovative solutions.

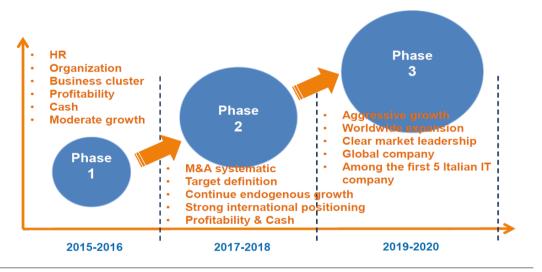




Industrial guidelines/Forecasts

Exprivia is preparing a new industrial plan, which is likely to be presented following the release of H1 2015 results. In the Star Conference, held last March by Borsa Italiana in Milan, the management mentioned the main guidelines that will shape the company's strategy until 2020. The plan consists of three two-year phases; the first step which is currently ongoing is based on the past management actions to streamline the corporate structure (alignment of legal entities with business lines), strengthen the balance sheet and improve profitability and cash generation. Growth should be reinstated in "phase 2" also on the back of "selective M&A", likely in the already covered geographies. The 2020 ambitions would push Exprivia among the Italian top-5 (it was number 21 in FY 2013 according to Data Manager ranking) and project the group to a worldwide presence. The underlying technological pillars are based on the most promising and already ongoing trends in the ICT world including big data, cloud and mobile, new devices and Internet of things.

Exprivia: strategic guidelines



Source: Company Presentation/Star Conference March 2015

The plan does not provide quantitative reference for short or explicit "ambition levels" for 2020. However, we just note that the 5-largest Italian IT company (Engineering) generated EUR0.7bn domestic revenues in the FY 2013, implying 5 times Exprivia FY 2014. Our estimates are based on the current business perimeter; in any case we would expect modest deal-making in the current year, as the focus is still the rationalization of the existing footprint and the endogenous growth in the newly established Chinese and US activities.

Post-Q1 publication, we have only fine-tuned our estimates, also taking into account that a EUR 0.4bn exceptional impact on the EBITDA. For the current year, we expect just above EUR 150m net revenues, including EUR 4m Y/Y residual inorganic growth related to AuSystems (as it was not consolidated in Q1 2014), on top of around 3% organic growth. The latter is mainly driven by the oil and gas, healthcare and a steady performance of the finance business unit. The international segment is expected to be down in H1, rebounding towards year end. The EBITDA should improve by around EUR 1m Y/Y taking into account the residual benefits from the corporate reorganization (saving in administrative costs), the streamlining of management and other efficiency actions. On the other hand, profitability could be diluted by the increasing contribution of the telecoms division (margin pressure to win new contracts) and the building of int'l operations. The bottom line should benefit from lower financial and fiscal charges (IRAP). Net debt is expected to remain below the EUR 30m threshold, (slightly down Y/Y in spite of EUR 1.5m dividend distribution) comfortably within the 2x forward EBITDA.





Based on a mix of top-down and bottom-up analysis, we forecast a low-single-digit revenue growth for the following next three years; again totally based on the underlying organic trend and at constant geographical footprint. We observe the Italian GDP projections for 2016 and 2017 remain rather modest, with +1.6% and +1.4% from the expected +0.7% in the current year. The key driver is again the international development, which should accelerate from 2016 onwards as all the operations are at full steam. We expect modest improvements in EBITDA margin, we see just above 11% in "phase two" of Exprivia development path. Assuming 10% DPS CAGR and no exceptional investments or M&A, de-leverage could exceed EUR5m per annum.

EXP: 2015/2018 estimates (EUR m)

	FY 13a	FY 14a	FY 15e	FY 16e	FY 17e	FY 18e
Total Turnover	131	147	155	159	164	167
Growth	-1.0%	12.3%	5.6%	2.5%	2.6%	2.2%
EBITDA	13.1	14.5	15.6	16.8	17.5	18.5
Margin	10.0%	9.8%	10.0%	10.6%	10.7%	11.1%
EBIT	8.7	9.9	10.7	11.7	12.2	12.7
Margin	6.8%	7.0%	7.1%	7.6%	7.7%	7.8%
EBT	6.0	7.0	8.4	9.8	11.0	11.8
Net Income	2.4	3.5	4.5	5.4	6.2	6.8
Capex	-4.9	-3.9	-6.3	-8.0	-8.5	-9.0
Net Debt (Cash)	37.4	29.7	29.6	23.1	17.2	10.2

Source: Company data, Banca Akros estimates

Valuation

We value Exprivia with a combination of DCF and Peers' Comparison analysis. We review our valuation parameters to take into account better financial conditions (lower cost of capital, lower tax rate) partially offset by more conservative long-term margin assumption.

DCF analysis

Our analysis is based on the following assumptions:

- Detail forecast period for the five years to 2020. Terminal EBITDA margin of 11.5% (from 12.5%) which is conservatively based on recent performance rather than on potential medium-term improvements.
- Terminal growth (g): 1/2.0%, o/w 1% real growth, 1% expected long-term inflation rate.
- WACC of 9% (from 9.5%). We consider the lower company-specific financial risk and the better credit market conditions. We assume in any case a leveraged terminal capital structure, which will provide a fiscal benefit, in presence of recurring positive profit.
- Minorities to add-up to EUR 3m (from EUR 5m), including 49% of Grupo ProSAP, 47% of Exprivia do Brazil, taking into account the cancellation of earn-outs and the acquisition of 40% of Exprivia SL. Associates (mainly ACS) are valued at EUR 1m.
- A normative tax rate of 40% (from 44%).
- We include, on a conservative basis, the severance indemnity funds (EUR 10m).

The Fair Value comes in the range of EUR 0.9/1.0ps





EXP valuation, DCF detail (EUR m)

CASH FLOW (EUR m)	2014	2015e	2016e	2017e	2018e	2019e
Net Sales	141.6	150.5	154.8	159.0	162.7	165.3
EBITDA	14.5	15.6	16.8	17.5	18.5	18.8
Margin	10.2%	10.4%	10.9%	11.0%	11.4%	11.4%
EBITA	9.9	10.7	11.7	12.2	12.7	13.0
Taxes	-3.9	-4.3	-4.7	-4.9	-5.1	-5.2
NOPLAT	5.9	6.4	7.0	7.3	7.6	7.8
Depreciation & other provisions	4.6	4.9	5.1	5.3	5.8	5.8
Gross Operating Cash Flow	10.5	11.3	12.1	12.6	13.4	13.6
Capex	-3.9	-4.9	-5.1	-5.3	-5.8	-5.8
Change in Net Working Capital	3.2	-1.6	0.8	-0.9	-0.7	-0.6
Cash Flow to be discounted	9.8	4.9	7.9	6.4	7.0	7.2

Cumulated DCF	21.8	- Net financial position	(29.7)
		- Minorities est. value (MTV)	(3.0)
Perpetual Growth Rate (g)	1.5%	+ Associates	1.0
Normalised Annual CF	7.3	- Severance Indemnity Fund	(10.2)
Terminal Value @ 12/2020	99.2	- Off-balance sheet items	-
Disc. Rate of Terminal Value	0.68		
Discounted Terminal Value	67.5	Equity Value (EUR m)	49.5
Financial assets	2.1	Number of shares (m)	51.9
Enterprise Value (EUR m)	91.5	Fair Value per share (EUR)	0.95

Source: Banca Akros estimates (*) sav shares taken at zero discount

Exprivia DCF valuation: sensitivity to WACC and terminal growth rate

WACC	Perpetual growth rate (g)											
_	0.0%	0.5%	1.0%	1.5%	2.0%	2.5%	3.0%					
7.5%	1.03	1.13	1.25	1.40	1.56	1.76	2.01					
8.0%	0.91	1.00	1.11	1.23	1.36	1.53	1.72					
8.5%	0.81	0.89	0.98	1.08	1.20	1.33	1.49					
9.0%	0.72	0.79	0.87	0.95	1.05	1.17	1.30					
9.5%	0.64	0.70	0.77	0.84	0.93	1.03	1.14					
10.0%	0.57	0.62	0.68	0.75	0.82	0.91	1.00					
10.5%	0.50	0.55	0.60	0.66	0.73	0.80	0.88					

Exprivia DCF valuation: sensitivity to WACC and Normalised EBITDA Margin

WACC	Normalised EBITDA Margin											
WACC	10.0%	10.5%	11.0%	11.5%	12.0%	12.5%	13.0%					
7.5%	0.84	0.94	1.05	1.15	1.25	1.36	1.46					
8.0%	0.78	0.88	0.98	1.08	1.18	1.28	1.38					
8.5%	0.73	0.83	0.92	1.01	1.11	1.20	1.30					
9.0%	0.68	0.77	0.86	0.95	1.04	1.13	1.23					
9.5%	0.64	0.72	0.81	0.90	0.98	1.07	1.16					
10.0%	0.59	0.68	0.76	0.84	0.93	1.01	1.09					
10.5%	0.56	0.63	0.71	0.79	0.87	0.95	1.03					

Source: Banca Akros estimates





Peers comparison

The IT sector is well represented in the Italian stock market with a dozen listed companies, whose business models include Software & IT Services and Value Added Distribution in several verticals. We note that a few listed pure distributors (CDC, Open Gate, TC Sistema and Tecnodiffusione) have suffered distress and exited the market a few years ago; a major software developer (Finmatica) also went bankrupt. The remaining players (Esprinet, Sesa) and Exprivia are hardly comparable as the underlying EBITDA margin is usually below 5%.

Italian IT players: KPIs scorecard

	Market	%	REVENU	E BY TYPE		REVENUE	BY VERTICAL	(FY 2014)	
	Сар	Intl	% SW	%IT Svcs	Fin	PA/HC	Manufg	Tlc/Utl	Other
Exprivia	39	8.7%	7%	93%	19%	21%	23%	27%	9%
Engineering	749	15%	0%	100%	17%	33%	23%	28%	0%
Reply	828	29%	0%	100%	26%	8.5%	29%	36%	0%
TXT	95	57%	33%	67%	15%	0%	48%	0%	37%
Be	69	19%	0%	100%	89%	1%	10%	0%	0%
Cad.it	40	0%	31%	69%	96%	0%	3%	0%	1%
Noemalife	44	43%	30%	70%	0%	100%	0%	0%	0%
TAS	20	20%	46%	54%	100%	0%	0%	0%	0%

Source: BANCA AKROS estimates, Bloomberg, FactSet

We can compare EXP against its peers along a few dimensions, including international exposure; size; product mix (software, services) and industry exposure. In terms of economics, we consider the top-line growth rate reported and organic; underlying profitability and financial solidity as measured by debt/EBITDA ratio.

EXP: Peers comparison

	Net Debt	Net Debt/EBITDA			Rev	Revenue growth			EBITDA margin			EBITA margin		
	Dec 2014	2013	2014a	2015e	2013	2014a	2015e	2013	2014a	2015e	2013	2014a	2015e	
Exprivia	29.7	2.9	2.1	1.9	-1.0%	12.3%	5.6%	10.0%	9.8%	10.0%	7.0%	7.1%	7.3%	
Engineering	(121)	-0.4	-1.1	-1.3	7.0%	3.7%	1.1%	12.2%	12.9%	13.1%	9.7%	10.8%	11.2%	
Reply	(16.3)	-0.1	-0.2	-0.5	13.2%	12.9%	9.2%	13.0%	13.5%	13.3%	11.5%	12.2%	12.1%	
TXT	(8.5)	-1.4	-1.2	-1.6	13.0%	6.3%	4.0%	11.9%	12.2%	10.3%	9.4%	9.8%	8.8%	
Ве	17.0	1.7	1.3	8.0	2.7%	19.3%	7.4%	13.6%	13.1%	14.6%	5.2%	6.2%	8.3%	
Cad.it	(3.6)	0.5	-0.5	na	-6.5%	9.7%	na	10.1%	14.0%	na	0.9%	4.5%	na	
Noemalife	19.5	2.6	1.7	1.1	-1.1%	1.1%	11.4%	12.6%	16.5%	19.2%	-7.7%	3.2%	6.2%	
TAS	14.2	4.6	5.0	na	4.8%	-0.3%	na	7.5%	6.6%	na	9.5%	9.6%	na	
Median	nm	1.1	0.55	0.15	3.8%	8.0%	6.6%	12.1%	13.0%	13.2%	8.0%	8.0%	8.6%	

Source: Company data, Banca Akros estimates





EXP: Peers comparison

		EV/Sales			EV/EBITDA			EV/EBIT			P/E		
	2014a	2015e	2016e	2014a	2015e	2016e	2014a	2015e	2016e	2014a	2015e	2016e	
Engineering	0.5	0.7	0.7	3.6	5.6	5.5	4.3	6.5	6.3	11.2	15.3	14.6	
Reply	0.9	1.2	1.1	7.0	9.0	7.8	7.7	9.9	8.6	11.9	16.9	15.7	
TXT	1.3	1.5	1.4	11.6	14.8	11.4	12.4	17.4	12.8	20.5	21.7	16.8	
Ве	0.8	0.9	8.0	5.9	5.8	5.1	13.4	9.7	7.7	51.4	19.1	12.9	
Cad.it	0.8	8.0	na	4.3	3.7	na	7.7	6.1	na	13.8	10.7	na	
Noemalife	1.0	1.2	1.0	5.4	6.5	5.0	31.0	19.9	12.8	nm	22.2	14.0	
Median	0.8	1.0	1.0	5.6	6.2	5.6	12.4	9.9	8.7	13.8	17.4	14.8	
Exprivia	0.6	0.6	0.5	6.2	5.8	5.0	9.1	8.4	7.2	10.6	8.7	7.3	

Source: BANCA AKROS estimates, Bloomberg, Datastream

EXP continues to trade at double-digit discount to the average ratios of Italian IT and SW providers on EV/EBIT and P/E. The stock is down by 7% on a 12month basis, v. +48% and +18% increase of Reply and Engineering respectively; on a 3m basis, the underperformance is c 30% on both.

We believe the stock offers now an interesting entry level, taking into account the valuation gap and the reduced financial risk. We upgrade our recommendation from Neutral to Buy, with a new Target Price of EUR 0.95.





Appendix/The reference market

Exprivia operates in software and IT services market, with c 90% of its revenues still generated in Italy. XPR is ranked as the 21th domestic group in the 2013/14 Data Manager TOP 100 survey (24th in 2009/2010), and is the number 12 of the Italian-owned players.

The industry observers and trade organizations including Assinform and Assintel have generally redefined the scope of the markets, in order to account for the innovative business models and emerging revenue streams in a wider "global digital market" (GDM) including mobile applications, new devices, digital advertising, cloud computing and Software as a Service. In spite of these positive add-ons, the underlying trend of the GDM has been negative in the past three years, with H1 2014 at -3.1% and inverting the direction only in H2 (+0.2%) so that 2014 closed at -1.4% The negative performance of GDM is however mainly due to the Telecom sector, which fell by 7.1% last year after -10.2% in 2013.

Italian Global Digital market (EUR m) 2012/2014

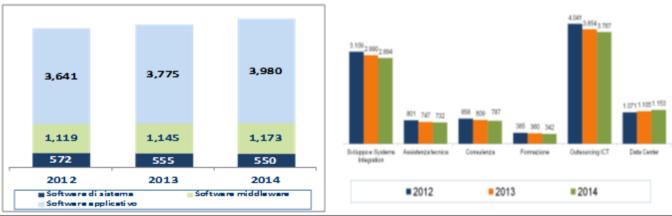


Source: Assinform

According to Assinform, the two segments of SW/IT Solutions and IT Services have experienced diverging trends, with the former on a positive and accelerating trend, the latter negative until H2 2014. The main drivers for SW are "Internet of Things" with +13% to EUR1.62bn and Web +14% to EUR 247m. In IT Services, the 37% growth in Cloud (to c EUR 1.03bn) hardly offsets the decline which affects all the other subs-segments.

SW and IT Solutions

IT Services



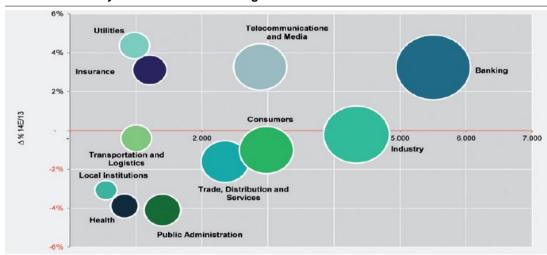
Source: Assinform





Segment dynamics

The last report from Assintel (Nov-2014) provides a detailed analysis of the IT industry by market segment, customer size (top, large, medium, medium/small, small), type of activity (maintenance, technological/regulatory compliance, development, extension/transformation of existing systems, new projects/investments in innovation) and macro area (IT Infrastructure, Application Software, IT Services and Information Security Management). The analysis of the segment breakdown represented below as well as the past dynamics and the new market definitions (larger perimeter since 2013) suggests the following:



Italian IT market by industries: 2014/13 Y/Y growth and market size

Source: Assintel (NextValue) October 2014

- a) Following a 3.2% decline in the Italian IT sector in 2012, Assintel saw (old business perimeter) a further deterioration, in 2013 with -4.0% (broadly in line with Assinform predictions). Assintel estimates that under the new perimeter, 2014 closed with +0.7%, including -1.6% for HW and Technical Services (EUR 8.31bn), +1.1% for SW (EUR 4.89bn), -1.7% for IT Services (EUR 8.99bn) and +22% for Cloud (EUR 2.21bn).
- b) The larger business perimeter added c EUR 5.9bn to the IT market definition for 2013, or +32%. The extent of the increase is c 25% for all the verticals, apart from the Consumer segment (incl. Smartphones and Apps) which was 117% larger (EUR 1.6bn increase). The main add-ons to the industry definition include extended Cloud Computing (EUR 1.0bn), Internet of Things (EUR 1.59bn o/w EUR 0.72bn in HW), Digital Marketing (EUR 0.11bn in Application SW, EUR 0.23bn in services). In all, the re-definition adds EUR 3.7bn in HW, EUR 0.69bn in SW and EUR 0.57bn in services.
- c) **Per segment**, the largest vertical is represented by the financial industry, which accounts for 27% of the total including Banks (EUR 5.6bn) and Insurance (EUR 1.2bn). Network Services (Telco/Utilities/Transportations) account for 24%, Manufacturing 20%. Services represent around 11%, Public Administrations (local + central) around 4%. Healthcare is the smallest vertical with just EUR 530m size and 2.5% of the total.
- d) The **performance across sectors** has been rather consistent in 2012 and 2013, while the inclusion of new categories in high-growth sub-segments has boosted growth rates. Under the old definitions, only consumer was up Y/Y (+1%), while we have now 4 segments turning positive, all the other decline rates more than halving. Strangely, the consumer segment turned negative (-1%) as a consequence of commoditization.





Competitive analysis

The IT sector in Italy is characterized by the presence of a little group of large international operators, which account for a big slice of the market, against almost 200 much smaller and mainly domestic players. From the analysis of the Data Manager top 100 rankings in Software and IT services, complete with the revenue split by segment and combined with the Assintel figures other company sources, we summarize the following points:

Italian SW and ICT services players: revenue break-down (FY 2013). Top 10 + Exprivia (21th)

Aziende	Total	Manuf.	Finance	PA	Distrib.	Services	% SW	% IT Svcs
Gruppo IBM Italia	1,498	319	553	406	25	195	26%	74%
Accenture	978	na	Na	na	Na	na	0%	100%
HP ITALIANA SRL	876	44	243	345	12	233	8%	92%
MICROSOFT	868	225	87	152	157	247	93%	7%
Engineering	740	na	Na	na	Na	na	0%	100%
SELEX ES	465	167	24	188	20	66	8%	92%
ORACLE ITALIA	433	82	17	177	27	130	85%	15%
Reply	411	101	88	51	Na	171	0%	100%
Gruppo SIA	380	na	272	42	Na	66	0%	100%
Gruppo Almaviva	371	na	58	154	149	10	0%	100%
Exprivia (21)	113	30	27	29	Na	na	6%	94%

Source: Company data, Banca Akros est. (*) Assintel

- In all, the market is fragmented and is hardly concentrating; the 2013 Herfindahl Index (HHI) was 0.043 (from 0.045 in 2012, 0.047 in 2011). The five largest players generated EUR4.9bn, (39.2% of the Top100 vs. previous 40.6%) turnover, the remaining 95 firms cumulate EUR 7.7bn, with 18 firms between EUR 100/500m and 77 at below EUR 100m turnover.
- The software segment is more concentrated (HHI 0.103) than the IT services segment (0.051), as the 11 firms with a turnover >EUR 50m account for 77% of the total. In the latter, there are 31 firms which account for 82%. The Software Segment is also the one characterized by a higher competitive pressure, as the HHI was 0.13 in 2010; a key factor here is cloud computing redefined the perimeter of the business and lowered the barriers to entry.
- The structure of the markets include: a) Global IT Vendors (IBM, HP, EMC, NTT) and Global Software Companies (MS, Oracle, SAP), which account for 22% and 13% of the market serving all business segments; b) International IT Service Companies (Accenture, Cap Gemini, ATOS, Altran) with 11%, c) Large captive players (including SIA and Cedacri) with above 7% and d) Large Italian system integrators (among which Engineering, Selex, Reply) generating EUR1.9bn cumulated turnover (15%).
- The specific market intercepted by the Top100 ranking was still growing in 2013 (+0.5%) although with a slower pace vs. the previous years' trend (+2.2% 2012, +4% 2011). 22 firms grew double-digit (16 in 2012), 8 from 5 to 10% (14), 39 below 5% (28) while 29 firms (40) posted declining revenues. Among the first ten, Reply grew by 10%, SIA +9%; the others were flattish to negative with IBM declining the most.
- The exposure to the different verticals includes: **In Finance** Cedacri (95% of revenues), Bassilichi (90%), SIA (76%), Iside, Wave, Phoenix (all w/100%), Cadit (48th, 96%), TAS (67st, 93%). **In Manufacturing,** we find the highest exposure with Siemens (44th, 100%), Elmec (37th, 70%), Cap Gemini (42%), and SAP (44%). The pure plays in **Public Administration** include Maggioli (33rd, 90%, Fiscal solutions), GPI Group (62nd, healthcare), Dedalus (39th, healthcare) Noemalife (52nd, healthcare). The companies more exposed to "**Commerce and distribution**" are Almaviva (40% of sales) and Zucchetti (37%), while in **Services** we mention Atos (85%) and Reply (42%).





FUTURE PERSPECTIVES

According to most industry observers, the trends for the Italian ICT market are due to further improve in 2015, however mainly due to lower declines (eg telecom services, IT services) rather than significant acceleration in the ongoing modest growth rates.

From the **Assintel** analysis and surveys, the main points:

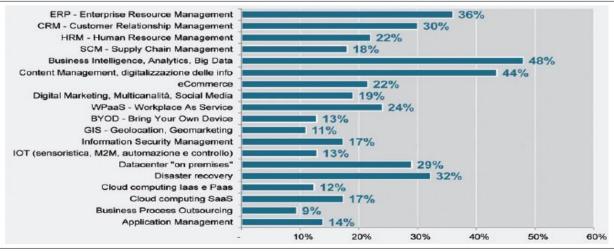
- a) The **attitude of IT managers** on the external budget is cautious but improving, as 2013 was in wait-and-see mode following a negative 2012. The proportion of expected budget decline was still 24% but compared with 36% in the previous survey and 43% in 2012. 47% of respondents see stability (from 35%), 29% (29%) an increase.
- b) The **split of the IT budget** looks promising, with 20% of the total devoted to innovative projects (the same as in the previous survey), and 18% (21%) committed to expand and transform existing systems. From the survey, it emerges that 40% of IT managers have increased the budget for the former (from 48%), 34% (39%) for the latter destination.
- c) By industry, we note that while the financial sector keeps its innovation drive, utilities telecom and media have increased the proportion devoted to new projects. On the other hand, Public Administrations have further reduced such commitment.
- d) There are **a few, cross-industry innovative projects** that will shape and drive the IT sector in the next few years, exploiting the boom of smartphone, tablets, connected objects and the availability of huge amounts of data. Content management

Italian ICT industry: investment type and detail by industry/ 2014 vs. 2013 (in brackets)

	Size	Maintenance	Tec/Reg	Development	New	Innovation Projects in 2014/15 budget
	Size	Maintenance	Compl.	Transform	Projects	illiovation Projects in 2014/15 budget
Insurance	1,248	23% (37)	17%(16)	28% (26)	32% (21)	Content mgmt, BI/analytics/BigData, digital Mktg
Banks and Finance	5,681	45% (38)	11% (20)	25% (18)	25% (24)	Content mgmt, BI/analytics/BigData, digital Mktg
Commerce Distrib&Svcs	2,312	37% (36)	19% (15)	22% (21)	22% (28)	CRM, ERP, content mgmt, BI, ecommerce
Local Administrations	796	62% (45)	18% (19)	11% (25)	9% (11)	content mgmt, datacentres, WpaaS
Manufacturing	4,331	47% (45)	18% (15)	17% (20)	18% (20)	BI/analytics/BigData, CRM, ERP, datacentres
HealthCare	530	23% (39)	43% (18)	14% (23)	20% (20)	content mgmt, OpSys, datacentres, disaster rec
Telecom/Media	2,977	48% (50)	14% (20)	14% (14)	24% (16)	content mgmt, BI/analytics/BigData, Digital Mkt
Transport & Logistics	1,112	40% (41)	12% (17)	18% (24)	30% (18)	e-Comm, content mgmt, datacentres, CRM
Utilities	1,022	34% (45)	17% (15)	20% (20)	29%(20)	BI/analytics/BigData, IoT, content mgmt
Total	21,354	42% (40%)	20% (19%)	18% (21%)	21% (20)	Content mgmt, Bl/analytics/BigData, IoT

Source: Assintel, Banca Akros est.

Innovation Projects already included in 2014/15 budgets



Source: Assintel





Assinform expects for the current year a 1.1% increase in the ICT market following the 1.4% decline in 2014. Telecom services should further improve with -2.8% Y/Y from -7.1%, software should accelerate by 1.4pp to 4.2% growth, while IT services should turn positive (+1.3%) again mainly thanks to Cloud Computing.

Italian ICT market trends and estimates (Assinform)



Source: Assinform

The consulting firm **PAC** sees on a three-year basis a modest growth in basically all verticals, with the strongest in services and the lowest in the Public Administration:

Italian 2013/17 ICT market forecasts: CAGR by vertical



Source: PAC (Pierre Audoin Consultants).





				20070	M()	
Exprivia: Summary tables						
PROFIT & LOSS (EURm)	12/2012	12/2013	12/2014	12/2015e	12/2016e	12/2017
Sales	132	131	147	155	159	16
Cost of Sales & Operating Costs	-120	-118	-133	-140	-143	-14
Non Recurrent Expenses/Income	0.0	0.0	0.0	0.0	0.0	0.
EBITDA	12.4	13.1	14.5	15.6	16.8	17.
EBITDA (adj.)*	12.4	13.1	14.5	15.6	16.8	17.
Depreciation	-4.3	-3.9	-3.9	-4.3	-4.5	-4.
EBITA	8.1	9.2	10.5	11.3	12.3	12.
EBITA (adj)*	8.1	9.2	10.5	11.3	12.3	12.
Amortisations and Write Downs	-0.9	-0.5	-0.7	-0.6	-0.6	-0.
BIT	7.2	8.7	9.9	10.7	11.7	12.
EBIT (adj.)*	7.2	8.7	9.9	10.7	11.7	12
Net Financial Interest	-3.0	-2.7	-2.9	-2.3	-1.9	-1
Other Financials	0.0	0.0	0.0	0.0	0.0	0
Associates	0.0	0.0	0.0	0.0	0.0	0
Other Non Recurrent Items	0.0	0.0	0.0	0.0	0.0	0
Earnings Before Tax (EBT)	4.2	6.0	7.0	8.4	9.8	11
ax	-1.8	-3.2	-3.9	-3.9	-4.5	-4
Fax rate	42.6%	52.7%	56.4%	46.4%	<i>45.3%</i>	43.3
Discontinued Operations	0.0	0.0	0.0	0.0	0.0	0
Minorities	-0.3	-0.4	0.5	0.0	0.0	0
let Profit (reported)	2.2	2.4	3.5	4.5	5.4	6
let Profit (adj.)	2.2	2.4	3.5	4.5	5.4	6
· · · · · · · · · · · · · · · · · · ·						
CASH FLOW (EURM)	12/2012	12/2013	12/2014	12/2015e	12/2016e	12/2017
Cash Flow from Operations before change in NWC	7.6	7.3	7.6	9.4	10.4	11
change in Net Working Capital	2.5	5.1	3.2	-1.6	0.8	-C
ash Flow from Operations	10.1	12.3	10.8	7.8	11.2	10
capex	-4.1	-4.9	-8.1	-6.3	-2.7	-2
let Financial Investments	0.0	0.0	0.0	0.0	0.0	C
ree Cash Flow	6.0	7.4	2.7	1.5	8.5	7
Dividends	-1.6	0.0	0.0	-1.5	-1.6	-1
Other (incl. Capital Increase & share buy backs)	-4.1	-0.8	4.9	0.1	-0.4	-0
Change in Net Debt	0.3	6.6	7.6	0.1	6.6	5
NOPLAT	7.2	8.7	9.9	10.7	11.7	12
BALANCE SHEET & OTHER ITEMS (EURm)	12/2012	12/2013	12/2014	12/2015e	12/2016e	12/2017
let Tangible Assets	11.7	13.1	17.3	19.3	17.6	15
let Intangible Assets (incl.Goodwill)	74.1	74.3	72.3	72.3	72.3	72
let Financial Assets & Other	4.5	4.3	2.1	2.1	2.1	2
otal Fixed Assets	90.3	91.7	91.7	93.7	92.0	90
nventories	0.2	0.2	0.1	0.2	0.2	0
rade receivables	62.6	56.2	62.3	66.2	68.2	70
Other current assets	28.7	29.3	22.7	22.6	21.7	21
Cash (-)	-5.3	-7.3	-12.5	-12.5	-14.0	-15
otal Current Assets	96.8	93.0	97.6	101	104	10
otal Assets	187	185	189	195	196	19
Shareholders Equity	68.7	71.2	74.6	77.7	81.5	86
Minority	1.5	1.9	1.6	1.6	1.6	1
otal Equity	70.2	73.1	76.2	79.3	83.1	87
ong term interest bearing debt	9.6	8.5	11.0	11.0	9.7	8
Provisions	8.7	8.7	10.2	10.9	11.0	11
Other long term liabilities	1.6	1.6	1.4	1.5	1.5	1
otal Long Term Liabilities	19.9	18.8	22.6	23.3	22.2	21
Short term interest bearing debt	39.8	36.1	31.2	31.1	27.4	24
rade payables	18.3	20.5	22.5	23.4	24.1	24
Other current liabilities	39.0	36.1	36.7	38.1	39.2	39
otal Current Liabilities	97.1	92.7	90.4	92.5	90.6	88
via: varient Liabinides	31.1	92.7 185	189	92.5 195	196	
Total Liabilities and Shareholders' Equity	107		109			19
	187 125		110	424	440	
Fotal Liabilities and Shareholders' Equity Net Capital Employed Net Working Capital	125	121	118 25 9	121 27 5	119 26.7	
Net Capital Employed Net Working Capital	125 34.2	121 29.1	25.9	27.5	26.7	27
let Capital Employed let Working Capital GROWTH & MARGINS	125 34.2 12/2012	121 29.1 12/2013	25.9 12/2014	27.5 12/2015e	26.7 12/2016e	12/2017
let Capital Employed let Working Capital GROWTH & MARGINS Sales growth	125 34.2	121 29.1	25.9	27.5	26.7	12/201 7 2.6
let Capital Employed	125 34.2 12/2012 10.2%	121 29.1 12/2013 -1.0%	25.9 12/2014 12.3%	27.5 12/2015e 5.6%	26.7 12/2016e 2.5%	12/2017 2.6° 4.3° 4.0°





GROWTH & MARGINS	12/2012	12/2013	12/2014	12/2015e	12/2016e	12/2017e
Net Profit growth	-36.6%	12.3%	44.8%	29.4%	18.9%	15.7%
EPS adj. growth	-36.6%	12.3%	44.8%	29.4%	18.9%	15.7%
DPS adj. growth	-22.5%	n.m.		n.m.	7.1%	10.0%
EBITDA (adj)* margin	9.4%	10.0%	9.8%	10.0%	10.6%	10.7%
EBITA (adj)* margin	6.1%	7.0%	7.1%	7.3%	7.8%	7.9%
EBIT (adj)* margin	5.5%	6.6%	6.7%	6.9%	7.4%	7.5%
RATIOS	12/2012	12/2013	12/2014	12/2015e	12/2016e	12/2017e
Net Debt/Equity	0.6	0.5	0.4	0.4	0.3	0.2
Net Debt/EBITDA	3.5	2.9	2.1	1.9	1.4	1.0
Interest cover (EBITDA/Fin.interest)	4.1	4.9	5.0	6.8	8.8	14.0
Capex/D&A	78.4%	110.9%	176.8%	129.9%	53.5%	51.1%
Capex/Sales	3.1%	3.7%	5.5%	4.1%	1.7%	1.7%
NWC/Sales	25.8%	22.2%	17.6%	17.7%	16.8%	16.9%
ROE (average)	3.1%	3.5%	4.8%	6.0%	6.8%	7.4%
ROCE (adj.)	6.0%	7.5%	8.5%	9.0%	10.1%	10.6%
WACC	9.0%	9.0%	9.0%	9.0%	9.0%	9.0%
ROCE (adj.)/WACC	0.7	0.8	0.9	1.0	1.1	1.2
PER SHARE DATA (EUR)***	12/2012	12/2013	12/2014	12/2015e	12/2016e	12/2017e
Average diluted number of shares	51.9	51.9	51.9	51.9	51.9	51.9
EPS (reported)	0.04	0.05	0.07	0.09	0.10	0.12
EPS (adj.)	0.04	0.05	0.07	0.09	0.10	0.12
BVPS	1.32	1.37	1.44	1.50	1.57	1.66
DPS	0.03	0.00	0.00	0.03	0.03	0.03
VALUATION	12/2012	12/2013	12/2014	12/2015e	12/2016e	12/2017e
EV/Sales	0.7	0.8	0.6	0.6	0.5	0.5
EV/EBITDA	7.7	7.6	6.2	5.8	5.0	4.5
EV/EBITDA (adj.)*	7.7	7.6	6.2	5.8	5.0	4.5
EV/EBITA	11.7	10.9	8.5	8.0	6.8	6.1
EV/EBITA (adj.)*	11.7	10.9	8.5	8.0	6.8	6.1
EV/EBIT	13.2	11.5	9.1	8.4	7.1	6.4
EV/EBIT (adj.)*	13.2	11.5	9.1	8.4	7.1 7.1	6.4
P/E (adj.)	15.0	17.8	10.6	8.6	7.2	6.2
P/BV	0.5	0.6	0.5	0.5	0.5	0.5
Total Yield Ratio	0.0%	0.0%	3.7%	4.0%	4.4%	0.5
EV/CE	0.8	0.078	0.8	0.8	0.7	0.7
OpFCF yield	18.7%	17.3%	7.4%	3.8%	21.9%	20.2%
OpFCF/EV	6.3%	7.4%	3.0%	1.6%	10.2%	10.1%
Payout ratio	74.7%	0.0%	0.0%	32.1%	28.9%	27.5%
	5.0%	0.0%	0.0%	32.1%	4.0%	4.4%
Dividend yield (gross)	5.0%	0.0%	0.0%	3.1%	4.0%	4.4%
	12/2012	12/2013	12/2014	12/2015e	12/2016e	12/2017e
EV AND MKT CAP (EURm)			Ω 71	0.75	0.75	0.75
Price** (EUR)	0.62	0.83	0.71			
Price** (EUR) Outstanding number of shares for main stock	51.9	51.9	51.9	51.9	51.9	51.9
Price** (EUR) Outstanding number of shares for main stock Total Market Cap	51.9 32	51.9 43	51.9 37	51.9 39	51.9 39	39
Price** (EUR) Outstanding number of shares for main stock Total Market Cap Net Debt	51.9 32 44	51.9 43 37	51.9 37 30	51.9 39 30	51.9 39 23	39 17
Price** (EUR) Outstanding number of shares for main stock Total Market Cap Net Debt o/w Cash & Marketable Securities (-)	51.9 32 44 -5	51.9 43 37 -7	51.9 37 30 -12	51.9 39 30 -12	51.9 39 23 -14	39 17 -16
Price** (EUR) Outstanding number of shares for main stock Total Market Cap Net Debt o/w Cash & Marketable Securities (-) o/w Gross Debt (+)	51.9 32 44 -5 <i>4</i> 9	51.9 43 37 -7 <i>4</i> 5	51.9 37 30 -12 42	51.9 39 30 -12 42	51.9 39 23 -14 37	39 17 -16 33
Price** (EUR) Outstanding number of shares for main stock Total Market Cap Net Debt o/w Cash & Marketable Securities (-)	51.9 32 44 -5	51.9 43 37 -7	51.9 37 30 -12	51.9 39 30 -12	51.9 39 23 -14	39 17 -16

Notes

Company Description: Exprivia is an Italian player in the IT sector, created in 2005 through the merger of a listed SW vendor (AlSoftware) with a IT service provider (Abaco). The Group employes almost 2,000 peope, is headquartered in the South of Italy, has 10 offices across the country and has started an international expansion (foreign activities account for above 10% of sales). The group operates in several verticals including Finance (22% of FY 2013e sales), Utilities (20%), Healthcare (18%), Manufaturing (13%), Telecoms and Energy (10%) and Public Administrations (5%).



^{*} Where EBITDA (adj.) or EBITA (adj)= EBITDA (or EBITA) -/+ Non Recurrent Expenses/Income and where EBIT (adj)= EBIT-/+ Non Recurrent Expenses/Income - PPA amortisation
**Price (in local currency): Fiscal year end price for Historical Years and Current Price for current and forecasted years

Sector: Software & Computer Services/Software



European Coverage of the Members of ESN

Aerospace & Defense	M e m (*)	Banco Popular	BKF	Cytotools Ag	EQB	Ackermans & Van Haaren	BDG	Parmalat	BAK
Airbus Group	CIC	Banco Sabadell	BKF	Epigenomics Ag	EQB	Azimut	BAK	Pernod-Ricard	CIC
Bae Systems Plc	CIC	Banco Santander	BKF	Fermentalg	CIC	Banca Generali	BAK	Raisio	POH
Carbures Europe Sa	BKF	Bankia	BKF	Genfit	CIC	Banca Ifis	BAK	Remy Cointreau	CIC
Dassault Aviation	CIC	Bankinter	BKF	M etabolic Explorer	CIC	Bb Biotech	EQB	Sipef	BDG
Finmeccanica	BAK	Bbva	BKF	Neovacs	CIC	Binckbank	SNS	TerBeke	BDG
Latecoere	CIC	Вср	CBI	Oncodesign	CIC	Bois Sauvage	BDG	Unilever	SNS
Lisi	CIC	Bnp Paribas	CIC	Onxeo	CIC	Bolsas Y Mercados Espanoles Sa	BKF	Vidrala	BKF
Mtu	EQB	Bper	BAK	Transgene	CIC	Capman	POH	Vilmorin	CIC
Rheinmetall	EQB	Врі	CBI	Wilex	EQB	Cir	BAK	Viscofan	BKF
Rolls Royce	CIC	Caixabank	BKF	Zeltia	BKF	Comdirect	EQB	Vranken Pommery Monopole	CIC
Safran	CIC	Commerzbank	EQB	Chemicals	M em(*)	Corp. Financiera Alba	BKF	Wessanen	SNS
Thales	CIC	Credem	BAK	Air Liquide	CIC	Deutsche Boerse	EQB	Food & Drug Retailers	M em(*)
Zodiac Aerospace	CIC	Credit Agricole Sa	CIC	Basf	EQB	Deutsche Forfait	EQB	Ahold	SNS
Airlines	M em(*)	Creval	BAK	Evonik	EQB	Euronext	CIC	Bim	IBG
Air France Klm	CIC	Deutsche Bank	EQB	Fuchs Petrolub	EQB	Financiere De Tubize	BDG	Carrefour	CIC
Finnair	POH	Eurobank	IBG	Henkel	EQB	Gbl	BDG	Casino Guichard-Perrachon	CIC
Lufthansa	EQB	Ing Group	SNS	Holland Colours	SNS	Gimv	BDG	Colruyt	BDG
Automobiles & Parts	M em(*)	Intesa Sanpaolo	BAK	K+S Ag	EQB	Grenkeleasing Ag	EQB	Delhaize	BDG
Bmw	EQB	Kbc Group	BDG	Kemira	POH	Hellenic Exchanges	IBG	Dia	BKF
Brembo	BAK	M edio banca	BAK	Lanxess	EQB	Kbc Ancora	BDG	Jeronimo Martins	CBI
Continental	EQB	National Bank Of Greece	IBG	Linde	EQB	Luxempart	BDG	Kesko	POH
Daimler Ag	EQB	Natixis	CIC	Nano gate A g	EQB	Mlp	EQB	Marr	BAK
Elektrobit Group	POH	Nordea	POH	Recticel	BDG	Patrizia Ag	EQB	Metro	CIC
Elringklinger	EQB	Piraeus Bank	IBG	Solvay	BDG	Food & Beverage	M em(*)	Rallye	CIC
Faurecia	CIC	Postbank	EQB	Symrise Ag	EQB	Acomo	SNS	Sligro	SNS
Fiat Chrysler Automobiles	BAK	Societe Generale	CIC	Tessenderlo	BDG	Anheuser-Busch Inbev	BDG	Sonae	CBI
Landi Renzo	BAK	Ubi Banca	BAK	Tikkurila	POH	Atria	POH	General Industrials	M em(*)
Leoni	EQB	Unicredit	BAK	Umicore	BDG	Baywa	EQB	2G Energy	EQB
Michelin	CIC	Basic Resources	M em(*)	Wacker Chemie	EQB	Berentzen	EQB	Accell Group	SNS
Nokian Tyres	POH	Acerinox	BKF	Electronic & Electrical Equ	ipmeı Mem(*)	Bonduelle	CIC	Ahlstrom	POH
Piaggio	BAK	Altri	CBI	Alstom	CIC	Campari	BAK	Analytik Jena	EQB
Pirelli & C.	BAK	Arcelormittal	BKF	Areva	CIC	Coca Cola Hbc Ag	IBG	Arcadis	SNS
Plastic Omnium	CIC	Crown Van Gelder	SNS	Barco	BDG	Corbion	SNS	Aspo	POH
Porsche	EQB	Ence	BKF	Euromicron Ag	EQB	Danone	CIC	Bekaert	BDG
Psa Peugeot Citroen	CIC	Europac	BKF	Evs	BDG	Ebro Foods	BKF	Evolis	CIC
Renault	CIC	Metka	IBG	Gemalto	CIC	Enervit	BAK	Frigo glass	IBG
Sogefi	BAK	Metsä Board	POH	Ingenico	CIC	Fleury Michon	CIC	Huhtamäki	POH
Stern Groep	SNS	Mytilineos	IBG	Jenoptik	EQB	Forfarmers	SNS	Kendrion	SNS
Valeo	CIC	Nyrstar	BDG	Kontron	EQB	Greenyard Foods	BDG	Martifer	CBI
Volkswagen	EQB	Outokumpu	POH	Legrand	CIC	Heineken	SNS	Mifa	EQB
Banks	M e m (*)	Portucel	CBI	Neways Electronics	SNS	Hkscan	POH	Nedap	SNS
Aareal Bank	EQB	Semapa	CBI	Nexans	CIC	Ktg Agrar	EQB	Neopost	CIC
Aktia	POH	Stora Enso	POH	Pkc Group	POH	Lanson-Bcc	CIC	Pöyry	POH
Alpha Bank	IBG	Surteco	EQB	Rexel	CIC	Laurent Perrier	CIC	Prelios	BAK
Banca Carige	BAK	Tubacex	BKF	Schneider Electric Sa	CIC	Ldc	CIC	Saf-Holland	EQB
Banca Etruria	BAK	Upm-Kymmene	POH	Vacon	POH	Lotus Bakeries	BDG	Saft	CIC
Banca Mps	BAK	Biotechnology	M em(*)	Vaisala	POH	Naturex	CIC	Serge Ferrari Group	CIC
Banco Bradesco	CBI	4Sc	EQB	Viscom	EQB	Nutreco	SNS	Siegfried Holding Ag	EQB
Banco Popolare	BAK	Crossject	CIC	Financial Services	M em(*)	Olvi	POH	Wendel	CIC
•		•		-		-			





General Retailers Beter Bed Holding									
Dates Dad Halding	M em(*)	Nh Hotel Group	BKF	Smt Scharf Ag	EQB	Hochtief	EQB	Reed Elsevier N.V.	SNS
beter bea notaling	SNS	Орар	IBG	Valmet	POH	Holcim Ltd	CIC	Sanoma	POH
D'leteren	BDG	Snowworld	SNS	Vossloh	EQB	Imerys	CIC	Solocal Group	CIC
Fielmann	EQB	Sonae Capital	CBI	Wärtsilä	POH	Italcementi	BAK	Spir Communication	CIC
Folli Follie Group	IBG	Trigano	CIC	Zardoya Otis	BKF	Joyou A g	EQB	Syzygy A g	EQB
Fourlis Holdings	IBG	Tui	EQB	Industrial Transportation	M em(*)	Lafarge -	CIC	Talentum	POH
Inditex	BKF	Wdf	BAK	Bollore	CIC	Lemminkäinen	POH	Telegraaf Media Groep	SNS
Jumbo	IBG	Household Goods	M em(*)	Bpost	BDG	Maire Tecnimont	BAK	Teleperformance	CIC
M acintosh Banala	SNS POH	Bic De Longhi	CIC	Caf Ctt	BKF CBI	Mota Engil Mota Engil Africa	CBI CBI	Tf1 Ti M edia	CIC BAK
Rapala Stockmann	POH	Seb Sa	BAK CIC	Deutsche Post	EQB	Obrascon Huarte Lain	BKF	Ubisoft	CIC
Healthcare	M em(*)	Industrial Engineering	M em(*)	Hhla	EQB	Ramirent	POH	Vivendi	CIC
Ab-Biotics	BKF	Accsys Technologies	SNS	Logwin	EQB	Royal Bam Group	SNS	Wolters Kluwer	SNS
Almirall	BKF	Aixtron	EQB	Insurance	M em(*)	Sacyr	BKF	Heijmans	SNS
	BAK	Ansaldo Sts	BAK		SNS	Saint Gobain	CIC	Hochtief	EQB
Amplifon Bayer	EQB	Bauer Ag	EQB	A egon A geas	BDG	Salini Impregilo	BAK	Holcim Ltd	CIC
Biomerieux	CIC	Biesse	BAK	Allianz	EQB	Sias	BAK	Imerys	CIC
Biotest	EQB	Cargotec Corp	POH	Axa	CIC	Sonae Industria	CBI	Italcementi	BAK
Celesio	EQB	Cnh Industrial	BAK	Delta Lloyd	SNS	Srv	POH	Joyou A g	EQB
Diasorin	BAK	Danieli	BAK	Generali	BAK	Sto Se & Co. Kgaa	EQB	Lafarge	CIC
Draegerwerk	EQB	Datalogic	BAK	Hannover Re	EQB	Thermador Groupe	CIC	Lemminkäinen	POH
Espirito Santo Saude	СВІ	Delclima	BAK	M apfre Sa	BKF	Titan Cement	IBG	Maire Tecnimont	BAK
Faes Farma	BKF	Deutz Ag	EQB	M ediolanum	BAK	Trevi	BAK	M o ta Engil	CBI
Fresenius	EQB	Dmg Mori Seiki Ag	EQB	M unich Re	EQB	Uponor	POH	Mota Engil Africa	CBI
Fresenius Medical Care	EQB	Duro Felguera	BKF	Sampo	POH	Uzin Utz	EQB	Mediaset	BAK
Gerresheimer Ag	EQB	Emak	BAK	Talanx Group	EQB	Vbh Holding	EQB	Nextradioty	CIC
Grifols Sa	BKF	Exel Composites	POH	Unipol	BAK	Vicat	CIC	Notorious Pictures	BAK
Korian-Medica	CIC	Faiveley	CIC	Unipolsai	BAK	Vinci	CIC	Nrj Group	CIC
		•		Materials, Construction &					
Laboratorios Rovi	BKF	Gea Group	EQB	Infrastructure	M em(*)	Yit	POH	Publicis	CIC
Merck	EQB	Gesco	EQB	Abertis	BKF	Media	M em(*)	Rcs Mediagroup	BAK
Novartis	CIC	Haulotte Group	CIC	Acs	BKF	Ad Pepper	EQB	Reed Elsevier N.V.	SNS
Oriola-Kd	POH	Heidelberger Druck	EQB	Adp	CIC	Alma M edia	POH	Sanoma	POH
Orion	POH	lma			CIC		1 011		
			BAK	Astaldi	BAK	Axel Springer	EQB	Solocal Group	CIC
Orpea	CIC	Interpump	BAK BAK	Astaldi Atlantia		Axel Springer Brill		·	CIC
Orpea Recordati	CIC BAK	Interpump			BAK		EQB SNS	Spir Communication	
Recordati	BAK	Kone	BAK POH	Atlantia Ballast Nedam	BAK BAK SNS	Brill Cofina	EQB SNS CBI	Spir Communication Syzygy Ag	CIC EQB
Recordati Rhoen-Klinikum	BAK EQB	Kone Konecranes	BAK POH POH	Atlantia Ballast Nedam Bilfinger Se	BAK BAK SNS EQB	Brill Cofina Editoriale L'Espresso	EQB SNS CBI BAK	Spir Communication Syzygy Ag Talentum	CIC EQB POH
Recordati Rhoen-Klinikum Roche	BAK EQB CIC	Kone Konecranes Krones Ag	BAK POH POH EQB	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster	BAK BAK SNS EQB SNS	Brill Cofina Editoriale L'Espresso Gl Events	EQB SNS CBI BAK CIC	Spir Communication Syzygy Ag Talentum Telegraaf M edia Groep	CIC EQB POH SNS
Recordati Rhoen-Klinikum Roche Sanofi	BAK EQB CIC CIC	Kone Konecranes Krones Ag Kuka	BAK POH POH EQB EQB	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster Buzzi Unicem	BAK BAK SNS EQB SNS BAK	Brill Cofina Editoriale L'Espresso GI Events Havas	EQB SNS CBI BAK CIC CIC	Spir Communication Syzygy Ag Talentum Telegraaf M edia Groep Teleperformance	CIC EQB POH SNS CIC
Recordati Rhoen-Klinikum Roche Sanofi Sorin	BAK EQB CIC CIC BAK	Kone Konecranes Krones Ag Kuka Man	BAK POH POH EQB EQB	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster Buzzi Unicem Caverion	BAK BAK SNS EQB SNS BAK POH	Brill Cofina Editoriale L'Espresso GI Events Havas Impresa	EQB SNS CBI BAK CIC CIC CBI	Spir Communication Syzygy Ag Talentum Telegraaf Media Groep Teleperformance Tf1	CIC EQB POH SNS CIC CIC
Recordati Rhoen-Klinikum Roche Sanofi Sorin Stallergènes	BAK EQB CIC CIC BAK CIC	Kone Konecranes Krones Ag Kuka Man Manitou	BAK POH POH EQB EQB CIC	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster Buzzi Unicem Caverion Cfe	BAK SNS EQB SNS BAK POH BDG	Brill Cofina Editoriale L'Espresso GI Events Havas Impresa Ipsos	EQB SNS CBI BAK CIC CIC CIC CBI CIC	Spir Communication Syzygy Ag Talentum Telegraaf M edia Groep Teleperformance	CIC EQB POH SNS CIC
Recordati Rhoen-Klinikum Roche Sanofi Sorin Stallergènes Ucb	BAK EQB CIC CIC BAK CIC BDG	Kone Konecranes Krones Ag Kuka Man Manitou Max Automation Ag	BAK POH POH EQB EQB CIC EQB	Atlantia Ballast Nedam Bilfinger Se Boskallis Westminster Buzzi Unicem Caverion Cfe Cramo	BAK SNS EQB SNS BAK POH BDG	Brill Cofina Editoriale L'Espresso GI Events Havas Impresa Ipsos Jcdecaux	EQB SNS CBI BAK CIC CIC CIC CBI CIC	Spir Communication Syzygy Ag Talentum Telegraaf Media Groep Teleperformance Tf1	CIC EQB POH SNS CIC CIC
Recordati Rhoen-Klinikum Roche Sanofi Sorin Stallergènes Ucb Hotels, Travel & Tourism	BAK EQB CIC CIC BAK CIC BDG Mem(*)	Kone Konecranes Krones Ag Kuka Man Manitou Max Automation Ag Metso	BAK POH POH EQB EQB CIC EQB POH	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster Buzzi Unicem Caverion Cfe Cramo Deceuninck	BAK SNS EQB SNS BAK POH BDG POH	Brill Cofina Editoriale L'Espresso GI Events Havas Impresa Ipsos Jcdecaux Kinepolis	EQB SNS CBI BAK CIC CIC CIC CBI CIC CIC BDG	Spir Communication Syzygy Ag Talentum Telegraaf Media Groep Teleperformance Tf1	CIC EQB POH SNS CIC CIC
Recordati Rhoen-Klinikum Roche Sanofi Sorin Stallergènes Ucb Hotels, Travel & Tourism Accor	BAK EQB CIC CIC BAK CIC BDG Mem(*)	Kone Konecranes Krones Ag Kuka Man Manitou Max Automation Ag Metso Outotec	BAK POH POH EQB EQB CIC EQB POH	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster Buzzi Unicem Caverion Cfe Cramo Deceuninck Eiffage	BAK SNS EQB SNS BAK POH BDG POH BDG CIC	Brill Cofina Editoriale L'Espresso GI Events Havas Impresa Ipsos Jcdecaux Kinepolis Lagardere	EQB SNS CBI BAK CIC CIC CIC CBI CIC CIC CIC CIC	Spir Communication Syzygy Ag Talentum Telegraaf Media Groep Teleperformance Tf1	CIC EQB POH SNS CIC CIC
Recordati Rhoen-Klinikum Roche Sanofi Sorin Stallergènes Ucb Hotels, Travel & Tourism Accor Autogrill	BAK EQB CIC CIC BAK CIC BDG Mem(*) CIC BAK	Kone Konecranes Krones Ag Kuka Man Manitou Max Automation Ag Metso Outotec Pfeiffer Vacuum	BAK POH POH EQB EQB CIC EQB POH POH EQB	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster Buzzi Unicem Caverion Cfe Cramo Deceuninck Eiffage Ellaktor	BAK SNS EQB SNS BAK POH BDG CIC IBG	Brill Cofina Editoriale L'Espresso GI Events Havas Impresa Ipsos Jcdecaux Kinepolis Lagardere M6-Metropole Television	EQB SNS CBI BAK CIC CIC CIC CBI CIC CIC CIC CIC CIC	Spir Communication Syzygy Ag Talentum Telegraaf Media Groep Teleperformance Tf1	CIC EQB POH SNS CIC CIC
Recordati Rhoen-Klinikum Roche Sanofi Sorin Stallergènes Ucb Hotels, Travel & Tourism Accor Autogrill Beneteau	BAK EQB CIC CIC BAK CIC BDG Mem(*) CIC BAK CIC	Kone Konecranes Krones Ag Kuka Man Manitou Max Automation Ag Metso Outotec Pfeiffer Vacuum Ponsse	BAK POH POH EQB EQB CIC EQB POH POH EQB	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster Buzzi Unicem Caverion Cfe Cramo Deceuninck Eiffage Ellaktor Ezentis	BAK SNS EQB SNS BAK POH BDG CIC IBG BKF	Brill Cofina Editoriale L'Espresso GI Events Havas Impresa Ipsos Jcdecaux Kinepolis Lagardere M6-Metropole Television Mediaset	EQB SNS CBI BAK CIC CIC CBI CIC CIC CIC BDG CIC CIC BAK	Spir Communication Syzygy Ag Talentum Telegraaf Media Groep Teleperformance Tf1	CIC EQB POH SNS CIC CIC
Recordati Rhoen-Klinikum Roche Sanofi Sorin Stallergènes Ucb Hotels, Travel & Tourism Accor Autogrill Beneteau Gtech	BAK EQB CIC CIC BAK CIC BDG Mem(*) CIC BAK	Kone Konecranes Krones Ag Kuka Man Manitou Max Automation Ag Metso Outotec Pfeiffer Vacuum Ponsse Prima Industrie	BAK POH POH EQB EQB CIC EQB POH POH EQB	Atlantia Ballast Nedam Bilfinger Se Boskalis Westminster Buzzi Unicem Caverion Cfe Cramo Deceuninck Eiffage Ellaktor	BAK SNS EQB SNS BAK POH BDG CIC IBG BKF	Brill Cofina Editoriale L'Espresso Gl Events Havas Impresa Ipsos Jcdecaux Kinepolis Lagardere M6-Metropole Television M ediaset Nextradioty	EQB SNS CBI BAK CIC CIC CBI CIC CIC CIC BDG CIC CIC BAK CIC	Spir Communication Syzygy Ag Talentum Telegraaf Media Groep Teleperformance Tf1	CIC EQB POH SNS CIC CIC
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Oil & Gas Producers	M em(*)	Atenor	BDG	I:Fao Ag	EQB	Mobistar	BDG
Eni	BAK	Banimmo	BDG	lct Automatisering	SNS	Nos	CBI
Galp Energia	СВІ	Befimmo	BDG	Indra Sistemas	BKF	Numericable-Sfr	CIC
Gas Plus	BAK	Beni Stabili	BAK	Novabase	CBI	Orange	CIC
Hellenic Petroleum	IBG	Citycon	POH	Ordina	SNS	Ote	IBG
Maurel Et Prom	CIC	Cofinimmo	BDG	Psi	EQB	Ses	CIC
M otor Oil	IBG	Corio	BDG	Reply	BAK	Telecom Italia	BAK
Neste Oil	POH	Deutsche Euroshop	EQB	Rib Software	EQB	Telefonica	BKF
Petrobras	СВІ	Grand City Properties	EQB	Seven Principles Ag	EQB	Telenet Group	BDG
Qgep	СВІ	Home Invest Belgium	BDG	Tie Kinetix	SNS	Teliasonera	РОН
Repsol	BKF	lgd	BAK	Tieto	POH	Tiscali	BAK
Total	CIC	Intervest Offices & Warehouses	BDG	Tomtom	SNS	Turkcell	IBG
Oil Services	M em(*)	Leasinvest Real Estate	BDG	Visiativ	CIC	United Internet	EQB
Bourbon	CIC	- Montea	BDG	Wincor Nixdorf	EQB	Vodafone	BAK
Cgg	CIC	Realia	BKF	Support Services	M em(*)	Utilities	M em(*)
Fugro	SNS	Retail Estates	BDG	Batenburg	SNS	A2A	BAK
Saipem	BAK	Sponda	POH	Bureau Veritas S.A.	CIC	Acciona	BKF
Technip	CIC	Technopolis	POH	Dpa	SNS	Acea	BAK
Tecnicas Reunidas	BKF	Unibail-Rodamco	BDG	Edenred	CIC	Albioma	CIC
Tenaris	BAK	Vastned Retail	BDG	Ei Towers	BAK	Direct Energie	CIC
Vallourec	CIC	Vastned Retail Belgium	BDG	Fiera Milano	BAK	E.On	EQB
Vopak	SNS	Vib Vermoegen	EQB	Imtech	SNS	Edp	CBI
Personal Goods	M em(*)	Wdp	BDG	Lassila & Tikanoja	POH	Edp Renováveis	CBI
Adidas	EQB	- Wereldhave Belgium	BDG	Technology Hardware &	M em(*)	Elia	BDG
A dler M o demaerkte	EQB	Wereldhave Nv	BDG	Equipment Alcatel-Lucent	CIC	- Enagas	BKF
Amer Sports	POH	Renewable Energy	M em(*)	Asm International	SNS	Endesa	BKF
Basic Net	BAK	Daldrup & Soehne	EQB	Asml	SNS	Enel	BAK
Beiersdorf	EQB	Enel Green Power	BAK	Besi	SNS	Falck Renewables	BAK
Christian Dior	CIC	Gamesa	BKF	Elmos Semiconductor	EQB	Fluxys Belgium	BDG
Cie Fin. Richemont	CIC	Software & Computer Services	M em(*)	Ericsson	POH	Fortum	POH
Geox	BAK	Affecto	POH	Gigaset	EQB	Gas Natural Fenosa	BKF
Gerry Weber	EQB	Akka Technologies	CIC	Nokia	POH	Hera	BAK
Hermes Intl.	CIC	Alten	CIC	Okmetic	POH	Iberdrola	BKF
Hugo Boss	EQB	Altran	CIC	Roodmicrotec	SNS	Iren	BAK
Interparfums	CIC	Amadeus	BKF	SIm Solutions	EQB	Public Power Corp	IBG
Kering	CIC	Atos	CIC	Stmicroelectronics	BAK	Red Electrica De Espana	BKF
Luxottica	BAK	Basware	POH	Suess Microtec	EQB	Ren	CBI
Lvmh	CIC	Cenit	EQB	Teleste	POH	Rwe	EQB
Marimekko	POH	Comptel	POH	Telecommunications	Mem(*)	Snam	BAK
Moncler	BAK	Digia	POH	Acotel	BAK	Terna	BAK
Puma	EQB	Docdata	SNS	Belgacom	BDG	· ou	DAK
Safilo	BAK	Ekinops	CIC	Bouygues	CIC		
Salvatore Ferragamo	BAK	Engineering	BAK	Deutsche Telekom	EQB		
Sarantis	IBG	Esi Group	CIC	Drillisch	EQB		
Swatch Group	CIC	Exact Holding Nv	SNS	Elisa	POH		
Tod'S	BAK	Exprivia	BAK	Eutelsat Communications Sa	CIC		
		F-Secure	POH		EQB		
Zucchi Real Estate	BAK Mam(*)			Freenet	CIC		
		Gameloft 	CIC	lliad			
Aedifica	BDG	Gft Technologies	EQB	Jazztel	BKF		
Ascencio	BDG	Guillemot Corporation	CIC	Kpn Telecom	SNS		

LEGEND: BAK: Banca Akros; BDG: Bank Degroof; BKF: Beka Finance; CIC: CM CIC Securities; CBI: Caixa-Banca de Investimento; EQB: Equinet bank; IBG: Investment Bank of Greece, POH: Pohjola Bank; SNS: SNS Securities





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(**) excluding: strategists, macroeconomists, heads of research not covering specific stocks, credit analysts, technical analysts





ESN Recommendation System

The ESN Recommendation System is **Absolute**. It means that each stock is rated on the basis of a **total return**, measured by the upside potential (including dividends and capital reimbursement) over a **12 month time horizon**.

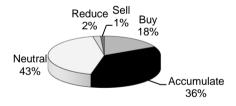
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Furthermore, in specific cases and for a limited period of time, the analysts are allowed to rate the stocks as **Rating Suspended (RS)** or **Not Rated (NR)**, as explained below.

Meaning of each recommendation or rating:

- Buy: the stock is expected to generate total return of over 20% during the next 12 months time horizon
- Accumulate: the stock is expected to generate total return of 10% to 20% during the next 12 months time horizon
- Hold: the stock is expected to generate total return of 0% to 10% during the next 12 months time horizon.
- Reduce: the stock is expected to generate total return of 0% to -10% during the next 12 months time horizon
- Sell: the stock is expected to generate total return under -10% during the next 12 months time horizon
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- Not Rated: there is no rating for a company being floated (IPO) by the issuer of the document (a member of ESN) or a related party of the issuer

Banca Akros Ratings Breakdown

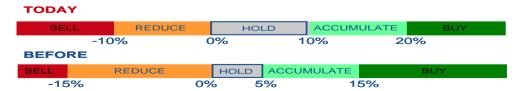


History of ESN Recommendation System

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Since 4 August 2008, the ESN Rec. System has been amended as follow.

- Time horizon changed to 12 months (it was 6 months)
- Recommendations Total Return Range changed as below:









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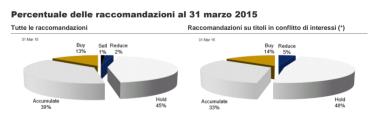
Recommendation history for EXPRIVIA

Date	Recommendation	Target price	Price at change date
15-Jun-15	Buy	0.95	0.75
09-Mar-15	Neutral	0.82	0.80
12-Nov-14	Accumulate	0.75	0.67
04-Aug-14 09-Jan-14	Neutral	0.81	0.73
09-Jan-14	Neutral	0.93	0.85

Source: Factset & ESN, price data adjusted for stock splits.

This chart shows Banca Akros continuing coverage of this stock; the current analyst may or may not have covered it over the entire period. Current analyst: Andrea Devita, CFA (since 09/01/2014)





(°) Si informa che la percentuale degli emittenti in potenziale conflitto di interessi con Banca Akros è pari al 23% del totale degli emittenti oggetto di copertura



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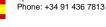
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